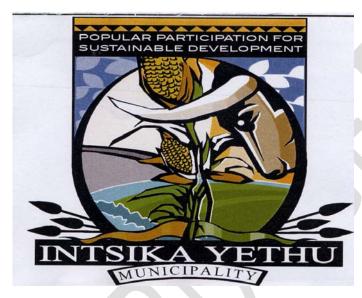
INTSIKA YETHU MUNICIPALITY

EC 135



FINAL BUDGET

FOR THE

FINANCIAL YEAR 2016/17

2016/17

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Final Budget, Tariff Structure and IDP:-

Final Budget 2016/17:- The final budget was presented by the CFO in the Council with the Schedule A spreadsheet on the 24th of May 2016

RESOLUTION:-

- 🔸 The final budget for Revenue is and Expenditure is
- Adoption of final Budget 2016/17: it was presented by the Mayor. The summary of the budget was presented by the Mayor with the total of R 254,374,293 both operational and capital expenditure budget and for Revenue with the total of R 222,494,688
- The pieces of legislations that were considered in preparation of the draft budget are as follows: MFM Act 56 of 2003, Division of Revenue Bill 1 of 2016/17, MSA 32 of 2000 and Local Government: Municipal Property Rates Acts 6 of 2004 and Circular 78,79 and m SCOA Circular 80
- 븆 🛛 Final Tariff Structure for 2016/17: was adopted with the final budget

The following tables were presented in the Council

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EXECUTIVE SUMMARY

The development of the budget is informed by the key service delivery priorities as reflected in the IDP and the need to maintain the municipality's financial sustainability.

Intsika Yethu Municipality was guided by the National Treasury's MFMA Circular 78, 79 & m SCOA Circulars which highlighted that the allocations published in the 2016 Division of Revenue Bill are based on the new municipal boundaries because the new demarcation will be in effect for the majority of the 2016/17 municipal financial year, which begins on 1st JULY 2016.

Circular 79 recommended that the municipalities should take the macro-economic forecasts into consideration when preparing their 2016/17 budgets and MTREF.

The table below reflects the Macro economic performance and projections from 2014/15-2018/19

FISCAL YEAR	2014/15	2015/16	2016/17	2017/18	2018/19
	Actual	Estimate			
CPI Inflation	5.6 %	5.4 %	6.6 %	6.2 %	5.9 %
Real GDP Growth	1.6%	0.9 %	1.2 %	1.2 %	2.5 %

The IDP as the strategic document and the budget must enable the achievements of the IDP objectives. In order for the budget to be realistic and credible it should be aligned with the municipal IDP.

During the preparation of budget, the municipality has taken cognizance of the following challenges:

- 🖶 Low revenue base
- Infrastructure backlogs
- 🖶 Cost containment strategy/measures
- The upcoming m SCOA project

The capital budget consists of new projects in the Infrastructure directorate that will be funded from Municipal Infrastructure Grant (MIG) The operating budget which is thus far the sensible component of the budget includes LED programs, Community services, corporate services, Finance and Technical services expenditure budget. The municipality has conducted road shows for draft budget in all wards in order for stakeholders to submit their inputs.

Grants and Subsidies-Operational

The table below reflects the gazetted conditional and unconditional grants in the Revenue Bill;

GRANT	GAZETTED	ALLOCATION									
Equitable Share	Yes	R145,314,000									
Municipal Infrastructure Grant	Yes	R 39,895,000									
Finance Management Grant	Yes	R1,810,000									
Integrated National Electrification Grant	Yes	R16,500,000									
Expanded Public Works Program	Yes	R 1,3,11,000									
Government Elections	Yes	R1,000,000									
Library subsidies	Yes	R300,000									

Circular 79 further highlighted the changes to local government allocations as summarized below;

- Equitable Share was reduced by R660,000 as compared to previous year's allocation- The change is as a result of government's reprioritization of expenditure
- Municipal Systems Improvement Grant (MSIG) has been reconfigured as an indirect grant to help the poorly performing municipalities with revenue collection, performance management and record keeping.
- Municipal Infrastructure Grant (MIG) There is a shift of funds from M.I.G. to the Urban Settlement Grant to account for the absorption of two municipalities.

National Treasury in collaboration with Department of Cooperative Governance, SALGA and FFC has reviewed the system of local government infrastructure grant system, significant changes are being made to the way these grants are structured,

The changes on infrastructure grants include:

Allowing municipalities to use the conditional grant funds to repair and refurbish existing infrastructure but the spending on refurbishment should be focused on infrastructure serving the poor and does not remove the responsibility of municipalities to fund routine maintenance from the equitable share and own revenues.

• The municipality received a revised gazette on additional revenue for the financial year 2016/17 to the tune of R1,3m for Government elections and library subsidy hence the increase on the grants

Based on the financial reforms stated above, Intsika Yethu Municipality resolved that the repairs are to be funded on infrastructure grant.

Conditional grants are transferred to the municipality in three (3) trenches-July, Nov and March

INTSIKA YETHU OWN GENERATED FUNDS

Property Rates Receipts

The municipality is anticipating to collect R3m on property rates

Services charges

Refuse Removal

The municipality has budgeted R691, 921 as an anticipated amount to be received for refuse removal

Traffic Fines

The municipality has budgeted to collect R 320,800 for traffic fines

Interest earned on outstanding debtors and external Investments

Through the preparation of the Projected Cash Flow, the municipality is able to project Surplus cash available for investment to earn interest as well as in the grants that will be received.

Interest earned is budgeted at an estimated amount of R309, 000, for Agency services is R450, 000

Rental of equipment and facilities

The municipality has a plant, number of properties and land that is leased to business and other organizations, these businesses pay rent on monthly basis and there is also a municipal building around Cofimvaba (ERF 99) that has also been leased to the Managers and they are paying monthly rental that enhances the municipal revenue base as well

Below is list of the rented offices/land:

Name of the lessee

- ANC Constituency Office in Cofimvaba
- Doctor Mandile's practice
- SADTU
- Department of Public Works
- Alliance Property Group
- Messr Bros Roberts Construction
- KES
- GCIS
- Erf 99
- Vokuhle
- Minenkosi Ntshanga
- Jabula Store
- Queens Furniture
- Home Affiars
- Social Development

Operating Revenue Framework

For Intsika Yethu Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues. The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the Municipality and continued economic development;
- Efficient revenue management, which aims to ensure a 95 per cent annual collection rate for property rates and other key service charges;
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policy of the Municipality.

The following table is a summary of the 2016/17 MTREF (classified by main revenue source):

Summary of revenue classified by main revenue source

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.

MONTHLY CASH FLOWS		Budget Year 2016/17											Medium Term Revenue and Expenditure			
MONTHEY CASH FLOWS						Budget Ye	ar 2016/17							Framework		
N N			<u> </u>										Budget Year	Budget Year	Budget Year	
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	2016/17	+1 2017/18	+2 2018/19	
Cash Receipts By Source													1			
Property rates	301	301	301	301	301	301	301	301	301	301	301	301	3 609	3 833	4 059	
Property rates - penalties & collection charges												-		-	-	
Service charges - refuse revenue	58	58	58	58	58	58	58	58	58	58	58	58	692	735	778	
Service charges - other												-	-	-	-	
Rental of facilities and equipment	62	62	62	62	62	62	62	62	62	62	62	62	747	793	840	
Interest earned - external investments	26	26	26	26	26	26	26	26	26	26	26	26	309	328	348	
Interest earned - outstanding debtors												-	-	-	-	
Dividends received												-	-	-	-	
Fines	27	27	27	27	27	27	27	27	27	27	27	27	321	341	361	
Licences and permits	80	80	80	80	80	80	80	80	80	80	80	80	964	1 024	1 084	
Agency services	38	38	38	38	38	38	38	38	38	38	38	38	450	478	506	
Transfer receipts - operational	56 185				54 375				54 375			1 300	166 235	176 542	186 958	
Other revenue	3 972	3 972	3 972	3 972	3 972	3 972	3 972	3 972	3 972	3 972	3 972	(34 423)	9 273	9 848	10 429	
Cash Receipts by Source	60 748	4 563	4 563	4 563	58 938	4 563	4 563	4 563	58 938	4 563	4 563	(32 532)	182 600	193 921	205 362	
Other Cash Flows by Source																
Transfer receipts - capital	13 298				13 298				13 298			-	39 895	42 368	44 868	
Contributions recognised - capital & Contributed a	ssets											-			-	
Proceeds on disposal of PPE Decrease (increase) in non-current investments												-			-	
Total Cash Receipts by Source	74 047	4 563	4 563	4 563	72 237	4 563	4 563	4 563	72 237	4 563	4 563	(32 532)	222 495	236 289	250 230	
												()				
Cash Payments by Type																
Employ ee related costs Remuneration of councillors	8 616 1 205	8 616 1 205	8 616 1 205	8 616 1 205	8 616 1 205	8 616 1 205	8 616 1 205	8 616 1 205	8 616 1 205	8 616 1 205	8 616 1 205	8 616 1 205	103 388 14 464	109 798	116 276 16 267	
	1 205	1 205	1 205	1 205	1 205	1 205	1 205	1 205	1 205	1 205	1 205	1 205	14 464	15 361 1 921	2 035	
Finance charges	30 070	101	101	101	101	101	101	101	101	- 101	101	-	30 070	31 935	33 819	
Bulk purchases - Electricity Bulk purchases - Water & Sewer	30 070	- 3	- 3	- 3	- 3	- 3	- 3	- 3	- 3	- 3	-	- 3	30 070	31935	43	
Other materials	-	-	3	3	3	3	3	3		-	3 _	-	- 38	40	43	
Contracted services	-	-	_	-	-	-	_	_	-	_	_	_	-		-	
Transfers and grants - other municipalities	- 88	- 88	- 88	- 88	- 88	- 88	- 88	- 88	- 88	- 88	- 88	- 88	1 055	1 120	1 186	
Transfers and grants - other	00 340	00 340	00 340	340	340	00 340	00 340	00 340	00 340	340	00 340	340	4 080	4 333	4 589	
Other expenditure	8 056	8 056	8 056	8 056	8 056	8 056	8 056	8 056	8 056	8 056	8 056	(28 844)	59 770	63 475	67 220	
Cash Payments by Type	48 529	18 459	18 459	18 459	18 459	18 459	18 459	18 459	18 459	18 459	18 459	(18 441)	214 674	227 984	241 435	
	10 027	10 107	10 107	10 107		10 107	10 107	10 107	10 107	10 107	10 107	(10 111)	2	227 701	211 100	
Other Cash Flows/Payments by Type																
Capital assets												39 700	39 700	42 161	44 649	
Repayment of borrowing												-		-	-	
Other Cash Flow s/Pay ments	40.500	40.450	40.450	40.450	40.450	40.450	40.450	40.450	40.450	40.450	40.450	-	054.074	-	-	
Total Cash Payments by Type	48 529	18 459	18 459	18 459	18 459	18 459	18 459	18 459	18 459	18 459	18 459	21 259	254 374	270 145	286 084	
NET INCREASE/(DECREASE) IN CASH HELD	25 518	(13 895)	(13 895)	(13 895)	53 778	(13 895)	(13 895)	(13 895)	53 778	(13 895)	(13 895)	(53 791)	(31 879)	(33 856)	(35 853)	
Cash/cash equivalents at the month/year begin:	25 518	25 518 11 622	11 622	(2 273)	(16 168)	37 610 23 715	23 715 9 819	9 819	(4 076)	49 702 35 807	35 807 21 911	21 911	(21.070)	(31 879)	(65 735)	
Cash/cash equivalents at the month/year end:	20 0 18	11 022	(2 273)	(16 168)	37 610	23715	9819	(4 076)	49 702	35 80/	21.411	(31 879)	(31 879)	(65 735)	(101 588)	

EC135 Intsika Yethu - Supporting Table SA30 Budgeted monthly cash flow

Operating Transfers and Grant Receipts

EC135 Intsika Yeth	u - Sunnortina	Table SA18	Transfers and	grant receipts
LOISS IIItsiku Toti	u Supporting	Tubic Shio	in an an an a	grant receipts

Description	Ref	2012/13	2013/14	2014/15	Cu	rrent Year 201	5/16		ledium Term R nditure Frame	
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2016/17	+1 2017/18	+2 2018/19
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		108 514	122 682	-	169 850	-	169 850	164 935	181 070	193 437
Local Government Equitable Share		88 676	99 780	-	145 974		145 974	145 314	153 925	161 037
EPWP Incentive Finance Management		1 000 1 500	1 000 1 550		1 271 1 675		1 271 1 675	1 311 1 810	2 145	2 400
Municipal Systems Improvement		800	890		930		930	1 810	2 143	Z 400
Integrated National Electrification Programme		16 538	19 462		20 000		20 000	16 500	25 000	30 000
Provincial Government:		-	-	-	-	-	-	-	-	-
District Municipality:		5 187	13 698	-	-	-	-	-	-	-
Water services grant										
CHDM GRANT		5 187	13 698							
LED PROJECTS						00000				
Other grant providers:		640	877	-	-	-		1 300	-	-
LG SETA Department of Sport		640	877					300		
Department of Sport								1 000		
Total Operating Transfers and Grants	5	114 341	137 257	-	169 850	-	169 850	166 235	181 070	193 437
Capital Transfers and Grants										
National Government:		30 460	36 043	_	40 632)	40 632	39 895	44 003	46 420
Municipal Infrastructure Grant (MIG)		30 460	36 043	-	40 632		40 632	39 895	44 003	46 420
Other capital transfers/grants [insert desc]		00 100	00 0 10		10 002		10 002	0,0,0	11000	10 120
Provincial Government:		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		-	_			-	-	-	-	-
LG SETA										
Total Capital Transfers and Grants	5	30 460	36 043		40 632	-	40 632	39 895	44 003	46 420
TOTAL RECEIPTS OF TRANSFERS & GRANTS		144 801	173 300	-	210 482	-	210 482	206 130	225 073	239 857

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account to ensure the financial sustainability of the Municipality.

Property Rates

Property rates cover the cost of the provision of general services. Determining the effective property rate tariff is therefore an integral part of the municipality's budgeting process.

The following stipulations in the Property Rates Policy are highlighted:

- The rate-able property concerned must be occupied only by the applicant and his/her spouse, if any, and by dependents without income;
- The applicant must submit proof of his/her age and identity and, in the case of a physically or mentally handicapped person, proof of certification by a Medical Officer of Health, also proof of the annual income from a social pension;
- The applicant's account must be paid in full, or if not, an arrangement to pay the debt should be in place; and
- The property must be categorized as residential.

The category of rate-able properties for purposes of levying rates and the proposed rates for the 2016/17 financial year from 1 July 2016 is contained below:

Comparison of proposed rates to levied for the 2016/17 financial year

	2015/16	2016/17	2017/18
On total value of property			
Government	0,012	0,012	0,012
Business	0,008	0,008	0,008
Residential	0,004	0,004	0,004

Refuse Removal and Impact of Tariff Increases

A 6,6 per cent increase in the waste removal tariff is proposed from 1 July 2016

Operating Expenditure Framework

The Municipality's expenditure framework for the 2016/17 budget and MTREF is informed by the following:

- The asset renewal strategy and the repairs and maintenance plan;
- Balanced budget constraint (operating expenditure should not exceed operating revenue except if there are budget non cash items)
- The capital programme is aligned to the asset renewal strategy and backlog eradication plan;

The following table is a high level summary of the 2016/17budget and MTREF (classified per main type of operating expenditure):

EC135 Intsika Yethu - Table A1 Budget Summary

EC135 Intsika Yethu - Table A1 Budget S	ummary									
Description	2012/13	2013/14	2014/15		Current Ye	ear 2015/16			edium Term F nditure Frame	
R thousands	Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	÷	Budget Year	, °
Financial Desformance	Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2016/17	+1 2017/18	+2 2018/19
Financial Performance Property rates	8 987	3 186	3 327	3 919	3 919	3 919	_	3 609	3 833	4 059
Service charges	488	3 100	3 32/	3 919	2 4 1 4	5 9 1 9	_	6 181	6 564	6 951
Investment revenue	840	1 799		_	_	_	_	309	328	348
Transfers recognised - operational	97 803	117 795	167 510	_	-	_	-	166 235	176 542	186 958
Other own revenue	180 359	127 097	135 415	224 497	224 388	224 497	-	46 160	49 022	51 914
Total Revenue (excluding capital transfers	288 478	249 876	306 252	228 417	228 307	228 417	-	222 494	236 289	250 230
and contributions)										
Employ ee costs	75 975	69 421	78 300	63 839	63 839	63 839		103 388	109 798	116 276
Remuneration of councillors	11 539	12 729	13 028	14 167	-	14 167	- 1	14 464	15 361	16 267
Depreciation & asset impairment	146 040	32 870	30 070	37 030	-	37 030	-	30 070	31 935	33 819
Finance charges	497	541	538	1 058	-	1 058	-	38	40	43
Materials and bulk purchases	926	2 302	1 197	-	-	-	-	- 1	-	-
Transfers and grants	5 424	-	301	4 680	-	4 680	-	4 080	4 333	4 589
Other expenditure	56 466	50 816	66 035	205 095	203 296	206 044	-	102 334	108 678	115 090
Total Expenditure	296 867	168 680	189 468	325 869	267 135	326 818	-	254 374	270 145	286 084
Surplus/(Deficit)	(8 390)	81 196	116 783	(97 452)	(38 829)	(98 402)	-	(31 880)	(33 856)	(35 854)
Transfers recognised - capital	46 997	55 506	301	-	71 500	-		-	-	-
Contributions recognised - capital & contributed a		-	164 335	71 589	71 589	71 589	-	-	-	-
Surplus/(Deficit) after capital transfers &	116 721	136 701	281 419	(25 863)	32 761	(26 812)	-	(31 880)	(33 856)	(35 854)
contributions										
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	116 721	136 701	281 419	(25 863)	32 761	(26 812)	-	(31 880)	(33 856)	(35 854)
Capital expenditure & funds sources	02.002	F7 0//	F2 200	71 500	(1.000)	(4.402				
Capital expenditure	83 893 22 933	57 966	53 309	71 589 60 362	(1 000) 60 362	64 482 60 362	-	37 900	40 250	42 625
Transfers recognised - capital Public contributions & donations	22 933 55 181		37 771 126 564	00 302	00 302	00 302	_	37 900	40 230	42 023
Borrow ing			120 304					_		
Internally generated funds	-	_		11 227	11 227	11 227	-	_	_	_
Total sources of capital funds	78 113	-	164 335	71 589	71 589	71 589	-	37 900	40 250	42 625
Financial position										
Total current assets	615 388	694 400	598 704				286 604	86 147	91 488	96 886
Total non current assets	618 255	579 214	523 341	1 900	67 117	67 117	3 290	555 156	589 576	624 360
Total current liabilities	38 247	35 373	41 872		67 117	67 117	7 087	8 268	8 780	9 298
Total non current liabilities	8 298	7 972	7 646	_	-	-	5 349	7 646	8 120	8 599
Community wealth/Equity	525 985	538 676	-	-	-	-	-	408 683	434 021	459 629
Cash flows										
Net cash from (used) operating	52 867	56 587	_	(0)	648	648	_	7 821	8 306	8 796
Net cash from (used) investing	(51 916)	(48 325)		(38 829)	-	(38 829)	-	(39 700)	(42 161)	(44 649)
Net cash from (used) financing	(390)	(257)		-	-	-	-	-		
Cash/cash equivalents at the year end	8 009	16 014	-	(38 829)	648	(38 181)	-	(31 879)	(65 735)	(101 588)
Cash backing/surplus reconciliation										
Cash and investments available	607 915	631 484	536 264	_	_	_	138 729	33 762	35 855	37 971
Application of cash and investments	30 475	13 182	41 872	-	67 117	67 117	7 087	(23 396)	(24 846)	(26 312)
Balance - surplus (shortfall)	577 441	618 302	494 392	-	(67 117)	(67 117)	131 642	57 158	60 702	64 283
Asset management										
Asset register summary (WDV)	422 458	438 488		69 367	-	_	_	_		
Depreciation & asset impairment	146 040	32 870	30 070	37 030	-	37 030	30 070	30 070	31 935	33 819
Renew al of Existing Assets	-	- 52 070		2 223	_	-		25 591	27 178	28 781
Repairs and Maintenance	926	2 302	-	8 774	-	8 774	250	250	266	281
Free services										
Cost of Free Basic Services provided	_	_	_	_	_	_	-	_	_	_
Revenue cost of free services provided	_	_	_	_	_	_	_	_	_	_
Households below minimum service level	-			-	-		_	_		
Water:	_	-	-	_	_	-	14	14	15	16
Sanitation/sew erage:	_	_	_	_	_	_	-	-	-	-
Energy:	-	-	-	_	-	-	15	15	16	17
Refuse:	-	-	-	_	-	-	44	44	47	49

Summary of operating revenue and expenditure by standard classification item

Standard Classification Description	Ref	2012/13	2013/14	2014/15	Cu	rrent Year 2015	/16		edium Term R nditure Frame	
R thousand	1	Audited	Audited	Audited	Original	Adjusted	Full Year	•	Budget Year	Budget Year
		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2016/17	+1 2017/18	+2 2018/19
Revenue - Standard										
Governance and administration		99 321	113 041	175 561	164 248	(532)	163 715	159 794	169 702	179 714
Executive and council		-	-	-	33	-	33	1 000	1 062	1 125
Budget and treasury office		98 681	112 164	175 561	164 215	(730)	163 485	158 794	168 640	178 589
Corporate services		640	877	-	-	198	198		-	-
Community and public safety		2 524	2 769	3 177	2 767	250	3 017	2 767	2 939	3 112
Community and social services		2 524	2 769	3 177	2 767	250	3 017	2 767	2 939	3 112
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-		-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-		-	-	-
Economic and environmental services		53 355	70 365	2 305	61 293	930	62 223	59 934	63 650	67 405
Planning and development		5 187	13 698	-	20	200	220		-	-
Road transport		48 168	56 667	2 305	61 273	730	62 003	59 934	63 650	67 405
Environmental protection		-	-	-	-	-		-	-	-
Trading services		-	-	-	-	-	-		-	-
Electricity		-	-	-	-	-	_		-	-
Water		-	-	-	-	-		-	-	-
Waste water management		-	-	-	-				-	-
Waste management		-	-	-	-				-	-
Other	4		-	-]	-		-	-
Total Revenue - Standard	2	155 201	186 175	181 043	228 307	648	228 955	222 495	236 290	250 231
Expenditure - Standard										
Governance and administration		149 832	171 182	181 866	126 366	3 405	129 772	134 901	143 265	151 717
Executive and council		11 539	12 729	13 028	39 988	41	40 029	37 329	39 643	41 982
Budget and treasury office		76 669	85 009	90 539	67 540	573	68 113	72 209	76 686	81 210
Corporate services		61 624	73 444	78 300	18 839	2 791	21 630	25 363	26 936	28 525
Community and public safety		_	-		25 185	6 631	31 816	31 078	33 005	34 952
Community and social services		-		_	25 185	6 631	31 816	31 078	33 005	34 952
Sport and recreation		_	_			_	-	-	_	_
Public safety		_	-		-		_	_	_	_
Housing		_	_	_		_	_	_	_	_
Health			_		-	-	-	-	-	_
Economic and environmental services		926	2 302	1 197	115 584	(10 036)	105 547	88 395	93 876	99 414
Planning and development		-		-	12 330	(215)	12 115	6 226	6 612	7 002
Road transport		926	2 302	1 197	103 253	(9 821)	93 432	82 169	87 264	92 412
Environmental protection		-	2 302	-		(, 021)		02 107		
Trading services					_	_	_	_	_	
Electricity				_			_	_		
Water				_			_	_		
Waste water management				_			_	_		
Waste management				_	_		_	_		
Other	4		_	-	-		-	-	-	_
Total Expenditure - Standard	4	150 758	- 173 484	- 183 063	- 267 135	- (0)	267 135	254 374	270 145	286 084
Surplus/(Deficit) for the year	3	4 443	173 464	(2 020)	(38 829)	648	(38 180)	(31 879)	(33 855)	(35 853)

EC135 Intsika Yethu - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

The budgeted allocation for employee related costs for the 2016/17 financial year totals R117m (including Councilor's remuneration).

Priority given to repairs and maintenance

Aligned to the priority being given to preserving and maintaining the Municipality's current infrastructure, the 2016/17 budget and MTREF provide for extensive growth in the area of asset maintenance, as informed by the asset renewal strategy and repairs and maintenance plan of the Municipality.

In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services.

Considering these cost drivers, the following table is a consolidation of all the expenditures associated with repairs and maintenance: The table below provides a breakdown of the repairs and maintenance in relation to asset class:

Operational Repairs and Maintenance

Repairs and Maintenance by Expenditure Item	8									
Employee related costs									-	-
Other materials	5	19 –	-					-	-	-
Contracted Services									-	-
Other Expenditure		. –	-	-	-	-		250	266	281
Total Repairs and Maintenance Expenditure	9 5	19 –	-	-	-	-	-	250	266	281

During the compilation of the 2016/17MTREF operational repairs and maintenance was identified as a strategic imperative owing to the aging of the Municipality's infrastructure and historic deferred maintenance.

Free Basic Services: Basic Social Services Package

The social package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services the households are required to register in terms of the Municipality's Indigent Policy. Detail relating to free services, cost of free basis services, revenue lost owing to free basic services as well as basic service delivery measurement is contained in Table 27 MBRR A10 (Basic Service Delivery Measurement)

The cost of the social package of the registered indigent households is largely financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act.

Capital expenditure

The following table provides a breakdown of budgeted capital expenditure by vote:

EC135 Intsika Yethu - Table A5 Budgeted	i cap	niai Expendi	iture by vote	, standard Cl	assincation	anu runaing			2016/17 1	ledium Term F	evenue 8.
Vote Description	Ref	2012/13	2013/14	2014/15		Current Ye	ear 2015/16			enditure Frame	
		Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	· · ·	Budget Year	
R thousand	1	Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2016/17	+1 2017/18	+2 2018/19
Capital expenditure - Vote											
Multi-year expenditure to be appropriated Vote 1 - Ex co and Council	2		_	_			_		_	_	
Vote 2 - Municipal Manager Office		_	_	-	-	_	_	-	_	_	
Vote 3 - Corporate Services Office		-	-	-	-	-	-	-	-	-	-
Vote 4 - Infrastructure Planning and Development	Offic	83 893	57 966	-	60 362	-	60 362	-	-	-	-
Vote 5 - Community Services		-	-	-	-	-	-	-	-	-	-
Vote 6 - Budget and Treasury Office Vote 7 - Local Economic Development		-	-	-	-	-	-	-		-	
Vote 9 - [NAME OF VOTE 8]		-	-	-	-	-	-	-		-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11] Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-		-	-	-
Vote 13 - [NAME OF VOTE 12]		_	_	-	-	-	_			1	_
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	_	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-	-
Capital multi-year expenditure sub-total	7	83 893	57 966	-	60 362	-	60 362	-	-	-	-
Single-year expenditure to be appropriated	2										
Vote 1 - Ex co and Council		-	-	-	1 026	-	1 026	-	<u> </u>	-	-
Vote 2 - Municipal Manager Office		- 1 108	- 1 477	-	- 1 408	-	1 408	-	-	-	-
Vote 3 - Corporate Services Office Vote 4 - Infrastructure Planning and Development	l t Offic	76 826	55 953	-	5 120		5 120		37 900	40 250	42 625
Vote 5 - Community Services		5 640	486	-	1 741	(700)	1 041	-	-	-	-
Vote 6 - Budget and Treasury Office		318	51	-	20	-	20	-	-	-	-
Vote 7 - Local Economic Development		-	-	-	1 913	(543)	1 370	-	- 1	-	-
Vote 8 - [NAME OF VOTE 8] Vote 9 - [NAME OF VOTE 9]		_	_	-		1		-	_	_	_
Vote 10 - [NAME OF VOTE 10]		-	_		-	_	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	_	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-		-	-	-	-
Vote 13 - [NAME OF VOTE 13] Vote 14 - [NAME OF VOTE 14]		-				-		-	-	-	-
Vote 15 - [NAME OF VOTE 14]		_	- 2	_		2		-	_	_	
Capital single-year expenditure sub-total		83 893	57 966	-	11 227	(1 243)	9 984	-	37 900	40 250	42 625
Total Capital Expenditure - Vote		167 786	115 932	-	71 589	(1 243)	70 346	-	37 900	40 250	42 625
Capital Expenditure - Standard											
Governance and administration		1 426	1 527	925	2 454	-	-	-	-	-	-
Executive and council Budget and treasury office		318	51	680	1 026 20					_	_
Corporate services		1 108	1 477	245	1 408					_	[
Community and public safety		5 640	486	-	1 741	-	-	-	-	-	-
Community and social services		5 640	486		1 741					-	-
Sport and recreation										-	-
Public safety Housing										_	_
Health										-	-
Economic and environmental services		76 826	55 953	52 385	67 395	(1 000)	64 482	-	-	-	-
Planning and development		7/ 00/	FF 050	F0.005	1 913	(1.000)	() 100			-	-
Road transport Environmental protection		76 826	55 953	52 385	65 482	(1 000)	64 482			-	_
Trading services		-	-	-	-	-	-	-	-	-	-
Electricity										-	-
Water										-	-
Waste water management Waste management										-	-
Other										_	_
Total Capital Expenditure - Standard	3	83 893	57 966	53 309	71 589	(1 000)	64 482	-	-	-	-
Funded by:						. ,					
National Government		22 933	-	37 771	60 362	60 362	60 362		37 900	40 250	42 625
Provincial Government										-	-
District Municipality										-	-
Other transfers and grants Transfers recognised - capital	4	22 933	-	37 771	60 362	60 362	60 362	-	37 900	40 250	42 625
Public contributions & donations	4 5	55 181	-	126 564	00 302	60 362	60 362	_	37,400	40 200	42 025
Borrowing	6	50 .01		.10 004						-	-
Internally generated funds		-	-	-	11 227	11 227	11 227			-	-
Total Capital Funding	7	78 113	-	164 335	71 589	71 589	71 589	-	37 900	40 250	42 625

EC135 Intsika Yethu - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Annual Budget Tables - Parent Municipality

The following eighteen pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2016/17 budget and MTREF as approved by the Council. Each table is accompanied by *explanatory notes* on the facing page.

Explanatory notes to MBRR Table A1 - Budget Summary

Table A1 is a budget summary and provides a concise overview of the Municipality's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).

EC135 Intsika Yethu - Table A1 Budget Summary

EC135 Intsika Yethu - Table A1 Budget S								2016/17 M	edium Term F	Revenue &
Description	2012/13	2013/14	2014/15		Current Ye	ear 2015/16			nditure Frame	
R thousands	Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	÷	Budget Year	•
Financial Performance	Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2016/17	+1 2017/18	+2 2018/19
Property rates	8 987	3 186	3 327	3 919	3 919	3 919		3 609	3 833	4 059
Service charges	488	-	-	-	-	-	_	6 181	6 564	6 951
Investment revenue	840	1 799	-	-	-	-	-	309	328	348
Transfers recognised - operational	97 803	117 795	167 510	-	-	-	-	166 235	176 542	186 958
Other ow n revenue	180 359	127 097	135 415	224 497	224 388	224 497	-	46 160	49 022	51 914
Total Revenue (excluding capital transfers	288 478	249 876	306 252	228 417	228 307	228 417	-	222 494	236 289	250 230
and contributions)										
Employ ee costs	75 975	69 421	78 300	63 839	63 839	63 839	-	103 388	109 798	116 276
Remuneration of councillors	11 539	12 729	13 028	14 167	-	14 167	-	14 464	15 361	16 267
Depreciation & asset impairment	146 040	32 870	30 070	37 030	-	37 030	-	30 070	31 935	33 819
Finance charges	497	541	538	1 058	-	1 058	-	38	40	43
Materials and bulk purchases	926 5 424	2 302	1 197 301	- 4 680	-	4 680		- 4 080	4 333	4 589
Transfers and grants Other expenditure	56 466	- 50 816	66 035	205 095	203 296	206 044		102 334	108 678	115 090
Total Expenditure	296 867	168 680	189 468	325 869	267 135	326 818	-	254 374	270 145	286 084
Surplus/(Deficit)	(8 390)	81 196	116 783	(97 452)	(38 829)	(98 402)	-	(31 880)	(33 856)	(35 854)
Transfers recognised - capital	46 997	55 506	301	-	-	()0 102)	-	(01.000)		-
Contributions recognised - capital & contributed a	78 113	-	164 335	71 589	71 589	71 589	-	-	- 1	-
Surplus/(Deficit) after capital transfers &	116 721	136 701	281 419	(25 863)	32 761	(26 812)	-	(31 880)	(33 856)	(35 854)
contributions				()		(,		()	(,	()
Share of surplus/ (deficit) of associate	_	_					-	_		_
Surplus/(Deficit) for the year	116 721	136 701	281 419	(25 863)	32 761	(26 812)	-	(31 880)	(33 856)	(35 854)
Sulpus (Denery for the year	110 721	130 701	201417	(25 005)	52 701	(20 012)	_	(31 000)	(33 030)	(33 034)
Capital expenditure & funds sources										
Capital expenditure	83 893	57 966	53 309	71 589	(1 000)	64 482	-	-	- 1	-
Transfers recognised - capital	22 933	-	37 771	60 362	60 362	60 362	-	37 900	40 250	42 625
Public contributions & donations	55 181	-	126 564	-	-	-	-	-	-	-
Borrow ing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	-	-	-	11 227	11 227	11 227	-	-	-	-
Total sources of capital funds	78 113	-	164 335	71 589	71 589	71 589	-	37 900	40 250	42 625
Financial position										
Total current assets	615 388	694 400	598 704	-	-	-	286 604	86 147	91 488	96 886
Total non current assets	618 255	579 214	523 341	1 900	67 117	67 117	3 290	555 156	589 576	624 360
Total current liabilities	38 247	35 373	41 872	-	67 117	67 117	7 087	8 268	8 780	9 298
Total non current liabilities	8 298	7 972	7 646	-	-	-	5 349	7 646	8 120	8 599
Community wealth/Equity	525 985	538 676	-	-	-	-	-	408 683	434 021	459 629
Cash flows										
Net cash from (used) operating	52 867	56 587	-	(0)	648	648	-	7 821	8 306	8 796
Net cash from (used) investing	(51 916)	(48 325)	-	(38 829)	-	(38 829)	-	(39 700)	(42 161)	(44 649)
Net cash from (used) financing	(390)	(257)	-	-	-	-	-	-	-	- (101 500)
Cash/cash equivalents at the year end	8 009	16 014	-	(38 829)	648	(38 181)	-	(31 879)	(65 735)	(101 588)
Cash backing/surplus reconciliation										
Cash and investments available	607 915	631 484	536 264	-	-	-	138 729	33 762	35 855	37 971
Application of cash and investments	30 475	13 182	41 872	-	67 117	67 117	7 087	(23 396)	(24 846)	(26 312)
Balance - surplus (shortfall)	577 441	618 302	494 392	-	(67 117)	(67 117)	131 642	57 158	60 702	64 283
Asset management										
Asset register summary (WDV)	422 458	438 488	-	69 367	-	-	-	-	-	-
Depreciation & asset impairment	146 040	32 870	30 070	37 030	-	37 030	30 070	30 070	31 935	33 819
Renewal of Existing Assets	-	-	-	2 223	-	-	-	25 591	27 178	28 781
Repairs and Maintenance	926	2 302	-	8 774	-	8 774	250	250	266	281
Free services										
Cost of Free Basic Services provided	-	-	-	-	-	-	-	-	-	-
Revenue cost of free services provided	-	-	-	-	-	-	-	-	-	-
Households below minimum service level										
Water:	-	-	-	-	-	-	14	14	15	16
Sanitation/sew erage:	-	-	-	-	-	-	- 15	- 15	- 14	- 17
Energy : Refuse:	-	_	-	-	-	_	44	44	16	49
	_	_	_	_	-	_	-44	-44	*/	

MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. Municipal revenue, operating expenditure and capital expenditure are then classified in terms if each of these functional areas which enables the National Treasury to compile 'whole of government' reports.

- Note the Total Revenue on this table includes capital revenues (Transfers recognized capital) and so does not balance to the operating revenue shown on Table A4.
- Note that as a general principle the revenues for the Trading Services should exceed their expenditures. As already noted above, the municipality will be undertaking a detailed study of this function to explore ways of improving efficiencies and provide a basis for re-evaluating the function's tariff structure.

EC125 Intoika Vothu	 Table A2 Budgeted Financial Performance 	(rovonuo and ovnondituro l	w standard classification)
EC133 IIIISIKa retitu -	- Table Az Buuyeleu Fillanciai Fellollianci	e (revenue and expenditure i	jy stanuaru ciassincation)

Standard Classification Description	Ref	2012/13	2013/14	2014/15	Cu	rrent Year 2015	/16		ledium Term R nditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Yea +2 2018/19
Revenue - Standard Municipal governance and administration		99 321	113 041	175 561	164 248	(532)	163 715	159 794	169 702	179 71
Executive and council			-		33	(532)	33	1 0 0 0	109 702	1 1 1 2
Mayor and Council					00		00	1 000	1 062	1 12
Municipal Manager					33		33		-	-
Budget and treasury office		98 681	112 164	175 561	164 215	(730)	163 485	158 794	168 640	178 589
Corporate services		640	877	-	-	198	198	-	-	-
Human Resources									-	-
Information Technology									-	-
Property Services		(40)	077			100	100		-	-
Other Admin Community and public safety		640 2 524	877 2 769	3 177	2 767	198 250	198 3 017	2 767	2 939	3 112
Community and social services		2 524	2 769	3 177	2 767	250	3 017	2 767	2 939	3 112
Libraries and Archives		2 021	2.107	0	2.707	200	001	300	319	337
Museums & Art Galleries etc									-	-
Community halls and Facilities									-	-
Cemeteries & Crematoriums		2 524	2 769	780				5	5	e
Child Care									-	-
Aged Care									-	-
Other Community						250	250		-	-
Agency fees					397		397	450	478	506
Cemetry					5		5		-	-
Learners Licence				2 173	1 526		1 526	964	1 024	1 084
Pound Fees					113		113		-	-
Telecentre					22		22	25	-	-
Town Hall Hire				224	33 288		33 288	35 321	38 341	40 361
Traffic Fines				224	405		200 405	692	735	778
Refuse removal Other Social					405		405	072	- 135	//6
Sport and recreation									_	_
Public safety		-	-	-	-	-	-	-	_	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		53 355	70 365	2 305	61 293	930	62 223	59 934	63 650	67 405
Planning and development		5 187	13 698	-	20	200	220	-	-	-
Economic Development/Planning		5 187	13 698		20	200	220		-	-
Road transport		48 168	56 667	2 305	61 273	730	62 003	59 934	63 650	67 405
Roads		48 168	56 667	2 305					-	-
INEP					20 000		20 000	16 500	17 523	18 557
MIG					40 362		40 362	39 895	42 368	44 868
Land Sale					55		55	1 500	1 593	1 687
Rental of facilities					541		541	20	-	-
Plant Hire					314	720	314	30	32	34
Other						730	730	2 009	2 134	2 260
Environmental protection Total Revenue - Standard	2	155 201	- 186 175	- 181 043	- 228 307	- 648	228 955	222 495	236 290	250 231
	4	155 201	100 175	101 043	220 307	040	220 733	222 473	230 270	250 251
Expenditure - Standard										
Municipal governance and administration		149 832	171 182	181 866	126 366	3 405	129 772	134 901	143 265	151 717
Executive and council	1	11 539	12 729	13 028	39 988	41	40 029	37 329	39 643	41 982
Mayor and Council	1	11 539	12 729	13 028	23 781	(1 870)	21 911 18 118	19 181 18 148	20 370 19 273	21 572
Municipal Manager Budget and treasury office		76 669	85 009	90 539	16 207 67 540	1 911 573	68 113	72 209	76 686	20 410 81 210
Corporate services		61 624	73 444	78 300	18 839	2 791	21 630	25 363	26 936	28 525
Human Resources		01 024	/ 3 444	10 300	18 839	2 791	21 630	25 363	26 936	28 525
Information Technology					10 037	2111	-	20 303	-	-
Property Services							- L		-	-
Other Admin	1	61 624	73 444	78 300			-		-	-
Community and public safety	¥	-	-	-	25 185	6 631	31 816	31 078	33 005	34 952
Community and social services		-	-	-	25 185	6 631	31 816	31 078	33 005	34 952
Other Community	1				25 185	6 631	31 816	31 078	33 005	34 952
									-	-
Other Social										- *
Other Social Sport and recreation									-	
Other Social Sport and recreation Public safety			-	-	-	-	-	-	-	-
Other Social Sport and recreation Public safety Health		-	-	-	-	-	-	-	-	-
Other Social Sport and recreation Public safety Health Economic and environmental services		- 926	- 2 302	- 1 197	- - 115 584	- - (10 036)	- - 105 547	88 395	- - 93 876	- 99 41
Other Social Sport and recreation Public safety Health Economic and environmental services Planning and development		-	-	-	12 330	(215)	12 115	88 395 6 226	- - 93 876 6 612	- 99 41 7 00
Other Social Sport and recreation Public safety Health Economic and environmental services Planning and development Economic Development/Planning		- 926	- 2 302	- 1 197			12 115	88 395	- - 93 876	- 99 41
Other Social Sport and recreation Public safety Health Economic and environmental services Planning and development Economic Development/Planning Town Planning/Building		- 926	- 2 302	- 1 197	12 330	(215)	12 115	88 395 6 226	- - 93 876 6 612	- 99 41 7 00
Other Social Sport and recreation Public safety Health Economic and environmental services Planning and development Economic Development/Planning Town Planning/Building Licensing & Regulation		926 	- 2 302 -	- 1 197 -	12 330 12 330	(215) (215)	12 115 12 115	88 395 6 226 6 226		
Other Social Sport and recreation Public safety Health Economic and environmental services Planning and development Economic Development/Planning Town Planning/Building Licensing & Regulation Road transport		926	2 302 2 302	- 1 197 - 1 197	12 330 12 330 103 253	(215) (215) (215) (9 821)	12 115 12 115 93 432	88 395 6 226 6 226 82 169	- 93 876 6 612 6 612 - - - - -	99 41 7 00 7 00 - - - 92 41
Other Social Sport and recreation Public safety Health Economic and environmental services Planning and development Economic Development/Planning Town Planning/Building Licensing & Regulation Road transport Roads		- 926 - 926 926	- 2 302 - 2 302 2 302 2 302	- 1 197 - 1 197 1 197 1 197	12 330 12 330 103 253 103 253	(215) (215)	12 115 12 115 93 432 93 432	88 395 6 226 6 226 82 169 82 169 82 169		99 41 7 00 7 00 - 92 41 92 41
Other Social Sport and recreation Public safety Health Economic and environmental services Planning and development Economic Development/Planning Town Planning/Building Licensing & Regulation Road transport Roads Environmental protection		- 926 - 926 926 -	2 302 2 302 2 302 	- 1 197 - 1 197 1 197 -	12 330 12 330 103 253 103 253 -	(215) (215) (9 821) (9 821)	12 115 12 115 93 432 93 432	88 395 6 226 6 226 82 169 82 169 82 169		99 41 7 00 7 00 92 41 92 41
Other Social Sport and recreation Public safety Health Economic and environmental services Planning and development Economic Development/Planning Town Planning/Building Licensing & Regulation Road transport Roads Environmental protection Trading services				- 1 197 - 1 197 1 197 - - -	12 330 12 330 103 253 103 253 - -	(215) (215) (215) (9 821) (9 821) (9 821) -	12 115 12 115 93 432 93 432 -	88 395 6 226 6 226 82 169 82 169 - -		
Other Social Sport and recreation Public safety Health Economic and environmental services Planning and development Economic Development/Planning Town Planning/Building Licensing & Regulation Road transport Roads Environmental protection Trading services Electricity				- 1 197 - 1 197 1 197 - - - -	12 330 12 330 103 253 103 253 - - - -	(215) (215) (215) (9 821) (9 821) (9 821) - - -	12 115 12 115 93 432 93 432	88 395 6 226 6 226 82 169 - - -		99 41 7 00 7 00 92 41 92 41
Other Social Sport and recreation Public safety Health Economic and environmental services Planning and development Economic Development/Planning Town Planning/Building Licensing & Regulation Road transport Roads Environmental protection Trading services	3			- 1 197 - 1 197 1 197 - - -	12 330 12 330 103 253 103 253 - -	(215) (215) (215) (9 821) (9 821) (9 821) -	12 115 12 115 93 432 93 432 -	88 395 6 226 6 226 82 169 - - - - -		99 41 7 00 7 00 92 41 92 41

MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organizational structure of the Municipality.

Vote Description	Ref	2012/13	2013/14	2014/15	Cur	rent Year 2015	/16		edium Term R nditure Frame	
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
R thousand		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2016/17	+1 2017/18	+2 2018/19
Revenue by Vote	1									
Vote 1 - Exco and Council		-	-	-	-	-	-	1 000	1 062	1 125
Vote 2 - Municipal Manager Office		-	-	-	33	-	33	-	-	
Vote 3 - Corporate Services Office		640	877	-	-	198	198	-	-	-
Vote 4 - Infrastructure Planning and Developmen	t Offic	48 168	56 667	2 305	61 273	730	62 003	59 934	63 650	67 405
Vote 5 - Community Services		2 524	2 769	3 177	2 767	250	3 017	2 767	2 939	3 112
Vote 6 - Budget and Treasury Office		98 681	112 164	175 561	164 215	(730)	163 485	158 794	168 640	178 589
Vote 7 - Local Economic Development		5 187	13 698	-	20	200	220		-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-		-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-		-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-		-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-		_	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-		-		-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	_	_		-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-			-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	- 1	- 1	-		-	-
Total Revenue by Vote	2	155 201	186 175	181 043	228 307	648	228 955	222 495	236 290	250 231
Expenditure by Vote to be appropriated	1									
Vote 1 - Exco and Council		11 539	12 729	13 028	23 781	(1 870)	21 911	19 181	20 370	21 572
Vote 2 - Municipal Manager Office		-	- 1	-	16 207	1 911	18 118	18 148	19 273	20 410
Vote 3 - Corporate Services Office		61 624	73 444	78 300	18 839	2 791	21 630	25 363	26 936	28 525
Vote 4 - Infrastructure Planning and Developmen	t Offic	926	2 302	1 197	103 253	(9 821)	93 432	82 169	87 264	92 412
Vote 5 - Community Services		-	-	-	25 185	6 631	31 816	31 078	33 005	34 952
Vote 6 - Budget and Treasury Office		76 669	85 009	90 539	67 540	573	68 113	72 209	76 686	81 210
Vote 7 - Local Economic Development		-	-	-	12 330	(215)	12 115	6 226	6 612	7 002
Vote 8 - [NAME OF VOTE 8]		-	-	-	_		-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		o –	-]	-		-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]			-	-		-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		_	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	_	-	-	-	-	-	
Vote 14 - [NAME OF VOTE 14]		_		-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]]	-		_	_	-	-	-	
Total Expenditure by Vote	2	150 758	173 484	183 063	267 135	(0)	267 135	254 374	270 145	286 084
Surplus/(Deficit) for the year	2	4 443	12 691	(2 020)	(38 829)	648	(38 180)	(31 879)	(33 855)	(35 853

EC135 Intsika Yethu - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)

Ref	2012/13	2013/14	2014/15		Current Ye	ar 2015/16			ledium Term R Inditure Frame	
1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
2	8 987	3 186	3 327	3 919	3 919	3 919	-	3 609	3 833	4 059
									-	-
	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-		-	-
	-	-	-	-	-	-	-		-	-
2	488	-	-	-	-	-	-	692	735	778
								5 489	5 829	6 173
	1 171	1 162						747	793	840
	840	1 799						309	328	348
									-	-
									-	-
	398	408	224					321	341	361
	1 638	1 843						964	1 024	1 084
								450	478	506
	97 803	117 795	167 510					166 235	176 542	186 958
2	176 767	123 684	135 191	224 497	224 388	224 497	-	43 678	46 386	49 123
	385								-	-
	288 478	249 876	306 252	228 417	228 307	228 417	-	222 494	236 289	250 230
								/		
2	75 975	69 421	78 300	63 839	63 839	63 839	-	103 388	109 798	116 276
	11 539	12 729	13 028	14 167		14 167		14 464	15 361	16 267
3	3 676	1 502	4 670	1 799		1 799		1 809	1 921	2 035
2					-		-			33 819
	497	541	538							43
	-	-	- 1 107	-	-		-	-	-	-
8	920			100000	/20000			1.055	- 1 120	1 186
	5 424			100000		4 680				4 589
4.5		48 831			203 296		_			111 869
., -		483							-	-
_	296 867	168 680	189 468	325 869	267 135	326 818	-	254 374	270 145	286 084
	(8 390)	81 196	116 783	(97 452)	(38 829)	(98 402)	_	(31,880)	(33 856)	(35 854)
				(// 102)	(00 027)	(70 102)		(01 000)	(00 000)	(00 00 1)
6	78 113	-	164 335	71 589	71 589	71 589	-	-	-	-
								-	-	-
	116 721	136 701	281 419	(25 863)	32 761	(26 812)	-	(31 880)	(33 856)	(35 854)
- 1										
									-	-
	116 721	136 701	281 419	(25 863)	32 761	(26 812)	-	(31 880)	(33 856)	(35 854)
									-	-
	116 721	136 701	281 419	(25 863)	32 761	(26 812)	-	(31 880)	(33 856)	(35 854)
7									-	-
~~~	116 721	136 701	281 419	(25 863)	32 761	(26 812)	-	(31 880)	(33 856)	(35 854)
	1 2 2 2 2 2 2 2 2 2 2 2 2 3 2 2 8 4,5	Audited Outcome           2         8 987           2	Image         Image         Image           1         Audited Outcome         Audited Outcome           2         8 987         3 186           2	ImageImageImageAudited OutcomeAudited OutcomeAudited Outcome289873186332722222448811162111711162-3398408224113631843-1158375975694217830011367612264-1365145024670136761272930070345424-30167899146 04032 8703007049999167 01281419-167 02136 701281419167 03136 70128141999167 02136 701281419167 03-	ImageImageImageImage1Audited OutcomeAudited OutcomeOriginal Budget28987318633273919289873186332739192222348111711162 168403398408224416381843-397803117795167 510176 767123 684135 19224 4973857288 478249 876306 252275 97569 42178 300375 97569 42178 3004538115 5912 729146 04032 87030 070115 3912 72930 070146 04032 87030 070116 72199999999999999	Image: constraint of the section of	Image: constraint of the section of the sectin of the section of the section of the section of the sect	Audited OutcomeAudited OutcomeAdjusted BudgetFull Yar ForeastPre-audit outcome28 9873 1863 3273 9193 919222224840111711162339840833984081117111623398408339833983398339833983399339933934 <td>Image: content in the section of the sectio</td> <td>Image: content in the section of the secti</td>	Image: content in the section of the sectio	Image: content in the section of the secti

#### EC135 Intsika Yethu - Table A4 Budgeted Financial Performance (revenue and expenditure)

# MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

EC135 Intsika Yethu - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

R thousand Capital expenditure - Vote	Ref 1 2 Offic	2012/13 Audited Outcome	2013/14 Audited Outcome	2014/15 Audited Outcome	Original Budget	Current Ye Adjusted Budget	Full Year	Pre-audit		ledium Term R nditure Frame Budget Year	work
Capital expenditure - Vote           Multi-year expenditure         to be appropriated           Vote 1 - Exco and Council         Vote 2 - Municipal Manager Office           Vote 2 - Municipal Manager Office         Vote 3 - Corporate Services Office           Vote 4 - Infrastructure Planning and Development O         Vote 5 - Community Services           Vote 5 - Community Services         Vote 6 - Budget and Treasury Office           Vote 7 - Local Economic Development         Vote 8 - [NAME OF VOTE 8]	2	Outcome - - -			-				· · ·		
Capital expenditure - Vote           Multi-year expenditure         to be appropriated           Vole 1 - Exco and Council         Vole 2 - Municipal Manager Office           Vole 2 - Municipal Manager Office         Vole 3 - Corporate Services Office           Vole 4 - Infrastructure Planning and Development O         Vole 5 - Community Services           Vole 6 - Budget and Treasury Office         Vole 7 - Local Economic Development           Vole 8 - [NAME OF VOTE 8]         Vole 8 - [NAME OF VOTE 8]	2	- - -	Outcome	Outcome	Budget	Pudgot	<b>E</b>				
Multi-year expenditure         to be appropriated           Vole 1 - Exco and Council         Vole 2 - Municipal Manager Office           Vole 3 - Corporate Services Office         Vole 4 - Infrastructure Planning and Development O           Vole 5 - Community Services         Vole 6 - Budget and Treasury Office           Vole 7 - Local Economic Development         Vole 8 - [NAME OF VOTE 8]		- - -	_			Buugei	Forecast	outcome	2016/17	+1 2017/18	+2 2018/19
Vote 1 - Exco and Council Vote 2 - Municipal Manager Office Vote 3 - Corporate Services Office Vote 4 - Infrastructure Planning and Development O Vote 5 - Community Services Vote 6 - Budget and Treasury Office Vote 7 - Local Economic Development Vote 8 - [NAME OF VOTE 8]		- - -	_								
Vote 3 - Corporate Services Office Vote 4 - Infrastructure Planning and Development O Vote 5 - Community Services Vote 6 - Budget and Treasury Office Vote 7 - Local Economic Development Vote 8 - [NAME OF VOTE 8]	Offic	-		-	-	-	-	_	-	-	-
Vote 4 - Infrastructure Planning and Development O Vote 5 - Community Services Vote 6 - Budget and Treasury Office Vote 7 - Local Economic Development Vote 8 - [NAME OF VOTE 8]	Offic	-	-	-	-	-	-	-	-	-	-
Vote 5 - Community Services Vote 6 - Budget and Treasury Office Vote 7 - Local Economic Development Vote 8 - [NAME OF VOTE 8]	ЛПС	00.000	-	-	-	-	-	-	-	-	-
Vote 6 - Budget and Treasury Office Vote 7 - Local Economic Development Vote 8 - [NAME OF VOTE 8]		83 893	57 966	-	60 362	-	60 362	-	_	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
· · · · · · · · · · · · · · · · · · ·		-	-	-	-	-	-	-	-	-	-
VUIE 9 - [IVAIVIE OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		_	-	-	-	-	-		-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13] Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-	-
Vote 15 - [NAME OF VOTE 15]		-	_	-	_	_	-		_		-
	7	83 893	57 966	-	60 362	-	60 362	-	-	-	-
Single-year expenditure to be appropriated	2										
Vote 1 - Ex co and Council		-	-	-	1 026	-	1 026		-	-	-
Vote 2 - Municipal Manager Office		- 1 108	- 1 477	-	- 1 408		- 1 408	_	-	-	-
Vote 3 - Corporate Services Office Vote 4 - Infrastructure Planning and Development O	Offic	76 826	55 953	-	5 120	-	5 120		37 900	40 250	42 625
Vote 5 - Community Services		5 640	486	-	1 741	(700)	1 041	-	-	-	-
Vote 6 - Budget and Treasury Office		318	51	-	20	-	20	-	-	-	-
Vote 7 - Local Economic Development Vote 8 - [NAME OF VOTE 8]		-	-	-	1 913	(543)	1 370	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	_		_		-	_	_		
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	1	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12] Vote 13 - [NAME OF VOTE 13]		-	2		1	1	-	-	_	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	1	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total Total Capital Expenditure - Vote	+	83 893 167 786	57 966 115 932	-	11 227 71 589	(1 243)	9 984 70 346	-	37 900 37 900	40 250 40 250	42 625 42 625
	+	107 700	113 732		11 307	(1243)	70 540		37.700	40 230	42 023
Capital Expenditure - Standard Governance and administration		1 426	1 527	925	2 454	_	_	-	_	-	-
Executive and council					1 026					-	-
Budget and treasury office		318	51	680	20					-	-
Corporate services Community and public safety		1 108 5 640	1 477 486	245	1 408 1 741	-	-	-		-	-
Community and social services		5 640	486	-	1 741	_	_	-	_	-	-
Sport and recreation										-	-
Public safety Housing										-	-
Housing Health										-	-
Economic and environmental services		76 826	55 953	52 385	67 395	(1 000)	64 482	-	-	-	-
Planning and development		74.004	55.050	50.005	1 913	(1.000)	( 1 100			-	-
Road transport Environmental protection		76 826	55 953	52 385	65 482	(1 000)	64 482			-	-
Trading services		-	-	-	-	-	-	-	-	-	-
Electricity										-	-
Water	1									-	-
Waste water management Waste management										-	-
Other										-	-
Total Capital Expenditure - Standard	3	83 893	57 966	53 309	71 589	(1 000)	64 482	-	-	-	-
Funded by:	Τ										
National Government		22 933	-	37 771	60 362	60 362	60 362		37 900	40 250	42 625
Provincial Government District Municipality										-	-
Other transfers and grants										_	_
Transfers recognised - capital	4	22 933	-	37 771	60 362	60 362	60 362	-	37 900	40 250	42 625
	5	55 181	-	126 564	-	-	-			-	-
Borrowing Internally generated funds	6	_	-	_	11 227	11 227	11 227			-	-
	7	78 113	-	164 335	71 589	71 589	71 589	-	37 900	40 250	42 625

# MBRR Table A7 - Budgeted Cash Flow Statement

EC135 Intsika Yethu -	Table A7 Budgete	d Cash Flows
Lo ioo mitoiku rotmu	Tubic III Duugete	

Transfers and Grants       1       Max       (4 680)       (4 680)       (4 680)       (5 135)       (5 453)       (5 775)         NET CASH FROM(USED) OPERATING ACTIVITIES       52 867       56 587       -       00)       648       648       -       7821       8 306       8 796         CASH FROM(USED) OPERATING ACTIVITIES       Receipts       -       00       648       648       -       7 821       8 306       8 796         Proceeds on disposal of PPE       444       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       <	Description	Ref	2012/13	2013/14	2014/15		Current Ye	ar 2015/16			ledium Term R nditure Frame	
CASH FLOW TROM OPERATING ACTIVITIES Receipts         Quitcome         Outcome         Outcome         Budget         Budget         Forecast         outcome         2101/17         41201/18         22018/17           Receipts         Fragenty rates, penalties & collection charges         5         6         6         5         6         6         6         6         6         6         6         6         6         7         7         7           Oher revenue         533265         29 115         10335         168867         6         63867         6         663867         100254         10090         11533           Government - operaling         1         152.877         11789         22018/17         110254         10090         116533           Government - operaling         1         152.877         1789         2325         2009         328         4848           Dividinds         1         1900         101722         222569         0         222569         100158         100158         100158         100158         100158         100158         100158         100158         100158         100158         100158         100158         100158         100158         100158         100158	D thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year
Receipts Property rates, penalies & colocion charges Service three main second cont charges Covernment - capital interest Covernment - capital interest Duridends         Image: Cont charges Service three main second cont charges Service three main second cont charges Covernment - capital interest Duridends         Image: Cont charges Service three main second cont charges Service three main second cont charges Covernment - capital interest Duridends         Image: Cont charges Service three main second cont charges Service three main second cont charges Covernment - capital interest Duridends         Image: Cont charges Service three main second cont charges Service three main second cont charges Covernment - capital interest Duridends         Image: Cont charges Service three main second cont charges Service three main second cont charges Finance three main second cont cha	R IIIOUSallu		Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2016/17	+1 2017/18	+2 2018/19
Property rates, penalties & colection charges         No	CASH FLOW FROM OPERATING ACTIVITIES											
Service charges         Government - operating         1         33 265         29 115         6.6 867         10 345         6.992         7.78         778           Other revenue         33 265         29 115         6.6 867         6.6 867         6.3 867         10 345         10 245         10 809         11 52 877           Government - operating         1         12 827         163 837         14 9850         6.648         15 0.498         166 225         176 542         180 988           Government - capital         1         840         17 99         325         325         325         328         348           Dividends         1         840         17 99         325         325         325         325         328         348           Suppliers and employees         1         (133 618)         (137 622)         (222 569)         (206 820)         (219 016)         (219 30)           Finance charges         1(130 618)         (137 622)         (14 609)         (16 800)         (16 800)         (16 800)         (190 9)         (219 016)         (219 30)           Transfers and Granls         1         444         -         -         (16 800)         (16 90)         (16 90)         (190 9)	Receipts											
Other revenue         33 32.55         29 115         63 867         64 867         61 867         10 254         10 800         11 533           Government - operating         1         1 12 2 67         163 837         -         -         -         39 995         2365         116 6235         116 6235         116 6235         116 6235         128 448 68           Interest         840         1799         325         -         325         309         328         3486           Dividinds         1         600         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -	Property rates, penalties & collection charges					3 919		3 919		3 609	3 833	4 059
Government - operating         1         152 877         163 837         149 850         648         150 498         (16 225)         176 542         186 958           Government - capital         1         840         179         325         330         330         338           Dividends         -         -         -         -         -         -         399         42 368         44 868           Dividends         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - <t< td=""><td>Service charges</td><td></td><td></td><td></td><td></td><td>10 345</td><td></td><td>10 345</td><td></td><td>692</td><td>735</td><td>778</td></t<>	Service charges					10 345		10 345		692	735	778
Government - capital Interest         1         840         1 1799         325         325         325         329         42 368         44 868           Dividends         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - <td>Other revenue</td> <td></td> <td>33 265</td> <td>29 115</td> <td></td> <td>63 867</td> <td></td> <td>63 867</td> <td></td> <td>10 254</td> <td>10 890</td> <td>11 533</td>	Other revenue		33 265	29 115		63 867		63 867		10 254	10 890	11 533
Interest Dividends         Add         1 799         325         325         325         309         328         348           Dividends	Gov ernment - operating	1	152 877	163 837		149 850	648	150 498		166 235	176 542	186 958
Dividends         Payments         Image of the second seco	Government - capital	1				-		-		39 895	42 368	44 868
Payments         I         Image (133 618)         (133 618)         (137 622)         (22 256)         (22 256)         (22 256)         (20 2 03)         (21 04)         (21 03)           Finance charges         1         (133 618)         (137 622)         (14600)         (1600)         (1600)         (20 20 30)         (1800)         (19 01)         (20 235)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (13 08)         (11 08)         (11 08)         (11 08)         (11 08)         (11 08)         (11 08)         (11 08)         (11 08)         (11 08)         (11 08)         (11 08)         (11 08)         (11 08)         (11 08)         (11 08) <td>Interest</td> <td></td> <td>840</td> <td>1 799</td> <td></td> <td>325</td> <td></td> <td>325</td> <td></td> <td>309</td> <td>328</td> <td>348</td>	Interest		840	1 799		325		325		309	328	348
Suppliers and employees         (133 618)         (137 622)         (222 569)         (222 569)         (206 230)         (219 016)         (231 938)           Finance charges         (467)         (541)         (543)         (197)         (205)         (1809)         (197)         (205)           Transfers and Grants         1         52 867         56 587         -         00         648         648         -         7821         8 306         8 796           CASH FLOWS FROM INVESTING ACTIVITIES Proceeds on disposal of PPE         444         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .<	Dividends					-		-		-	-	-
Suppliers and employees         (133 618)         (137 622)         (222 569)         (222 569)         (222 569)         (206 230)         (219 016)         (231 938)           Finance charges         1         (407)         (541)         (1058)         (1058)         (1058)         (1058)         (1058)         (1090)         (1921)         (2035)           NET CASH FROM/(USED) OPERATING ACTIVITIES         52 867         55 87         -         (0)         648         648         -         7821         8306         8796           CASH FROM/(USED) OPERATING ACTIVITIES         52 867         56 587         -         (0)         648         648         -         7821         8306         8796           CASH FLOWS FROM INVESTING ACTIVITIES         444	Payments											
Transfers and Grants       1       Met       Met       (4 680)       (4 680)       (5 135)       (5 543)       (5 775)         NET CASH FROM/(USED) OPERATING ACTIVITIES       52 867       56 587       -       00       648       648       -       7821       83.06       8776         CASH FROM/(USED) OPERATING ACTIVITIES       k       A       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       . <td>Suppliers and employees</td> <td></td> <td>(133 618)</td> <td>(137 622)</td> <td></td> <td>(222 569)</td> <td></td> <td>(222 569)</td> <td></td> <td>(206 230)</td> <td>(219 016)</td> <td>(231 938)</td>	Suppliers and employees		(133 618)	(137 622)		(222 569)		(222 569)		(206 230)	(219 016)	(231 938)
NET CASH FROM/(USED) OPERATING ACTIVITIES         52 867         56 587         -         (0)         648         648         -         7 821         8 306         8 796           CASH FLOWS FROM INVESTING ACTIVITIES Receipts         Receipts         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - <td>Finance charges</td> <td></td> <td>(497)</td> <td>(541)</td> <td></td> <td>(1 058)</td> <td></td> <td>(1 058)</td> <td></td> <td>(1 809)</td> <td>(1 921)</td> <td>(2 035)</td>	Finance charges		(497)	(541)		(1 058)		(1 058)		(1 809)	(1 921)	(2 035)
CASH FLOWS FROM INVESTING ACTIVITIES Receipts         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444         444 <td>Transfers and Grants</td> <td>1</td> <td></td> <td></td> <td></td> <td>(4 680)</td> <td></td> <td>(4 680)</td> <td></td> <td>(5 135)</td> <td>(5 453)</td> <td>(5 775)</td>	Transfers and Grants	1				(4 680)		(4 680)		(5 135)	(5 453)	(5 775)
Receipts       Proceeds on disposal of PPE       Image: PPE of the section of the sectin of the section of the section of the sectin of the section of t	NET CASH FROM/(USED) OPERATING ACTIVIT	IES	52 867	56 587	-	(0)	648	648	-	7 821	8 306	8 796
Receipts       Proceeds on disposal of PPE       Image: PPE of the section of the sectin of the section of the section of the sectin of the section of t	CASH FLOWS FROM INVESTING ACTIVITIES											
Proceeds on disposal of PPE       Image: Second secon												
Decrease (Increase) on non-current debtors Decrease (increase) on non-current investments Payments         Image: Construct on the construction of the con			444				_	0007			-	-
Decrease (increase) other non-current investments Decrease (increase) in non-current investments Capital assets         Image: Capital assets<											-	_
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $		25									-	-
Payments Capital assets         Image: Capital asstes         Image: Capital asstes	. ,	1								_	-	-
Capital assets       (52 361)       (48 325)       (38 829)       (38 829)       (39 700)       (42 161)       (44 649)         NET CASH FROM/(USED) INVESTING ACTIVITIES       (51 916)       (48 325)       -       (38 829)       -       (38 829)       -       (39 700)       (42 161)       (44 649)         CASH FLOWS FROM FINANCING ACTIVITIES       (51 916)       (48 325)       -       (38 829)       -       (39 700)       (42 161)       (44 649)         CASH FLOWS FROM FINANCING ACTIVITIES       (51 916)       (48 325)       -       (38 829)       -       (38 829)       -       (39 700)       (42 161)       (44 649)         Short term loans       Short term loans       (30 0)       (257)       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -												
NET CASH FROM/(USED) INVESTING ACTIVITIES         (51 916)         (48 325)         -         (38 829)         -         (39 700)         (42 161)         (44 649)           CASH FLOWS FROM FINANCING ACTIVITIES Receipts         Receipts         -         (38 829)         -         (38 829)         -         (39 700)         (42 161)         (44 649)           Borrowing long term/refinancing Increase (decrease) in consumer deposits         (390)         (257)         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -	5		(52 361)	(48,325)		(38 829)		(38 829)		(39 700)	(42 161)	(44 649)
Receipts Short term loans         Image: Construct of the state	NET CASH FROM/(USED) INVESTING ACTIVITI	ËS		(48 325)	-		-		-	(39 700)		(44 649)
Receipts Short term loans         Image: Construct of the state	CASH FLOWS FROM FINANCING ACTIVITIES											
Short term loans         Borrowing long term/refinancing Increase (decrease) in consumer deposits         Image: Co												
Borrowing long term/refinancing Increase (decrease) in consumer deposits Repayments Repayment of borrowing         (390)         (257)         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -								1000		_		_
Increase (decrease) in consumer deposits Payments Repayment of borrowing         (390)         (257)         Image: Construction of the												
Payments Repayment of borrowing         Image: Constraint of borrowing         Image:			(300)	(257)								
Repayment of borrowing         Image: Constraint of borrowing         Image: Constrai			(370)	(237)						_	_	_
NET CASH FROM/(USED) FINANCING ACTIVITIES         (390)         (257)         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>												
NET INCREASE/ (DECREASE) IN CASH HELD Cash/cash equivalents at the year begin: Cash/cash equivalents at the year end:         561         8 005         -         (38 829)         648         (38 181)         -         (31 879)         (33 856)         (35 853)           Cash/cash equivalents at the year end:         2         7 448         8 009         -         -         (38 829)         648         (38 181)         -         (31 879)         (33 876)         (35 735)           Cash/cash equivalents at the year end:         2         8 009         16 014         -         (38 829)         648         (38 181)         -         (31 879)         (65 735)         (101 588)		IES	(390)	(257)	- 10 A			-	-		-	
Cash/cash equivalents at the year begin:         2         7 448         8 009         -         (31 879)         (65 735)           Cash/cash equivalents at the year end:         2         8 009         16 014         -         (38 829)         648         (38 181)         -         (31 879)         (65 735)         (101 588)	. ,					1000						
Cash/cash equivalents at the year end: 2 8 009 16 014 - (38 829) 648 (38 181) - (31 879) (65 735) (101 588)						(38 829)	048	(38 181)	-	• •		
						(20.020)	(40	(20.101)			• •	• •
	Cash/cash equivalents at the year end: References	2	8 009	16 014	-	(38 829)	648	(38 181)	-	(318/9)	(65 /35)	(101 588)

# MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

Description	Ref	2012/13	2013/14	2014/15		Current Ye	or 2015/16		2016/17 N	ledium Term F	Revenue &
Description	Rei	2012/13	2013/14	2014/10			ai 2013/10	Expe	Expenditure Framework		
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year
r liivusdiiu		Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2016/17	+1 2017/18	+2 2018/19
Cash and investments available											
Cash/cash equivalents at the year end	1	8 009	16 014	-	(38 829)	648	(38 181)	-	(31 879)	(65 735)	(101 588)
Other current investments > 90 days		527 111	543 600	536 264	38 829	(648)	38 181	138 729	31 879	65 735	101 588
Non current assets - Investments	1	72 795	71 870	-	-	-	-	-	-	-	-
Cash and investments available:		607 915	631 484	536 264	-	-	-	138 729	-	-	-
Application of cash and investments											
Unspent conditional transfers		-	-	-	-	-	-	-	-	-	-
Unspent borrowing		-	-	-	-	-	-		-	-	-
Statutory requirements	2									-	-
Other working capital requirements	3	30 475	13 182	41 872	-	67 117	67 117	7 087	-	-	-
Other provisions										-	-
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5									-	-
Total Application of cash and investments:		30 475	13 182	41 872	-	67 117	67 117	7 087	-	-	-
Surplus(shortfall)		577 441	618 302	494 392	-	(67 117)	(67 117)	131 642	-	-	-

# EC135 Intsika Yethu - Table A8 Cash backed reserves/accumulated surplus reconciliation

# EC135 Intsika Yethu - Table A9 Asset Management

Description	Ref		2013/14	2014/15		rrent Year 201		Expe	ledium Term R enditure Frame	work
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Ye +2 2018/19
CAPITAL EXPENDITURE						, , , , , , , , , , , , , , , , , , ,				
Total New Assets	1		-	-	69 367	-	20 000	12 309	13 072	13 84
Infrastructure - Road transport		-	-	-	14 571	-	-	-	-	-
Infrastructure - Electricity Infrastructure - Water			-	-	32 846	-	20 000	_	-	
Infrastructure - Sanitation			_		-			_		-
Infrastructure - Other		_	_	-	14 645	-	-	7 029	7 464	7 90
Infrastructure		-	-	-	62 062		20 000	7 029	7 464	7 90
Community		-	-	-	1 635	-	-	3 546	3 765	3 98
Heritage assets		-	-	-	-	-	-		-	-
Investment properties		-	-	-	-	-	-		-	
Other assets	6	-	-	-	3 770	-	- 7	1 735	1 843	1 95
Agricultural Assets		-	-	-	1 900	-	-	-	-	
Biological assets		-	-	-	-	-		-	-	
Intangibles		-	-	-	-	-	-	-	-	-
Total Renewal of Existing Assets	2		-	-	2 223	- (	-	25 591	27 178	28 78
Infrastructure - Road transport		-	-	-	-	-	-	25 591	27 178	28 78
Infrastructure - Electricity		-	-	-	-		-	-	-	-
Infrastructure - Water Infrastructure - Sanitation		-		-	-		_	_		-
Infrastructure - Santation		_	_	_	- 718			_	-	-
Infrastructure				-	718		-	25 591	27 178	28 78
Community		_	-	-	-	-		-	-	-
Heritage assets			-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	_	-	-	-
Other assets	6	-	-	= (	109		-	-	-	-
Agricultural Assets		-	-	-	-		-	-	-	-
Biological assets		-	-	-	-	-		-	-	-
Intangibles			-	-	1 396	-		-	-	-
Total Capital Expenditure	4									
Infrastructure - Road transport		-			14 571			25 591	27 178	28 78
Infrastructure - Electricity		-			32 846	-	20 000	-	-	
Infrastructure - Water		-	-	-	-	-	-	-	-	
Infrastructure - Sanitation		-	-	-	-		-	-	-	-
Infrastructure - Other		-	-	-	15 363	-	-	7 029	7 464	7 90
Infrastructure		-	- \	-	62 780	-	20 000	32 620	34 642	36 68
Community Heritage assets			-	-	1 635	-	-	3 546	3 765	3 98
Investment properties			_				_	-		-
Other assets		1 - 1			3 879			1 735	1 843	1 95
Agricultural Assets		_	_		1 900	_	_		1 043	-
Biological assets					- 1700			_		-
Intangibles		-	-	-	1 396	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class	2	-	-	-	71 589	-	20 000	37 900	40 250	42 62
ASSET REGISTER SUMMARY - PPE (WDV)	5									
Infrastructure - Road transport		241 775	224 398		14 571				-	-
Infrastructure - Electricity		1 811	1 711		32 846				-	-
Infrastructure - Water					-				-	-
Infrastructure - Sanitation					-				-	-
Infrastructure - Other		19 426	17 436		14 645				-	-
Infrastructure		263 012	243 546	-	62 062	-	-	-	-	-
Community		26 052	25 909		1 635				-	-
Heritage assets									-	-
Investment properties		122.015	-	-	- 2 770	-	-	-	-	-
Other assets		132 915	168 674		3 770				-	-
Agricultural Assets Biological assets	1	-	-	-	1 900	-	-		_	-
Intangibles		479	359	-	_	-	-		-	-
TOTAL ASSET REGISTER SUMMARY - PPE (WD	1 5	422 458	438 488		69 367					
		122 100	100 100		0,00,					
EXPENDITURE OTHER ITEMS		146.040	22.070	20.070	27.020		27.020	20.070	21.025	22.01
Depreciation & asset impairment Repairs and Maintenance by Asset Class	3	146 040 926	32 870 2 302	30 070	37 030 8 774	-	37 030 8 774	30 070 250	31 935 266	33 81 28
Infrastructure - Road transport		926	2 302	-	3 277	_	3 277	- 230		
Infrastructure - Electricity			-		-	-		- 1		-
Infrastructure - Water		-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Infrastructure		926	2 302	-	3 277	-	3 277	-	-	-
Community		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	3 042	-	3 042	-		
Investment properties	I	-	-		-	-	-	-	-	
Other assets	6, 7		-	-	2 456	-	2 456	250	266	28
TOTAL EXPENDITURE OTHER ITEMS		146 966	35 172	30 070	45 804	-	45 804	30 320	32 200	34 10
Renewal of Existing Assets as % of total capex		0.0%	0.0%	0.0%	3.1%	0.0%	0.0%	67.5%	67.5%	67.5%
Renewal of Existing Assets as % of deprecn"		0.0%	0.0%	0.0%	6.0%	0.0%	0.0%	85.1%	85.1%	85.1%
R&M as a % of PPE	1	0.2%	0.5%	0.0%	0.0%	0.0%	13.1%	0.0% 0.0%	0.0%	0.0%
Renewal and R&M as a % of PPE		0.0%	1.0%	0.0%	16.0%	0.0%	0.0%		0.0%	0.0%

#### The budget process

The Medium Term Revenue and Expenditure Framework (MTREF) specify a 3-year systematic expenditure and revenue plans for Intsika Yethu Municipality. The MTREF process is designed to match the overall resource envelope, estimated through 'top-down' macroeconomic and fiscal policy processes, with the bottom-up estimation of the current and medium-term cost of existing departmental plans and expenditure programmes

This process further allows the Council to :

Strengthen and evaluate the alignment between medium and long-term plans and funding proposals Revise its policy priorities, macroeconomic framework and resource envelope Evaluate departmental plans and allocate available resources in line with policy priorities Obtain the required authority from Council to spend [service delivery]

Align parameter setting with budget outcomes and resource allocations.

The purpose of the 2016/17budget process will be the completion of a medium-term revenue and expenditure framework that share out resources in line with Council's policy priorities for the next 3 years. The chapter further explains how all this will be achieved.

#### Matching policy priorities and resources

Deciding and agreeing on the best allocation of scarce resources to fund Council's many social, economic and political goals is the main purpose of the budget process.

Drafting these three-year plans will guide the policy prioritisation and budgeting process for the 2016/17 MTREF.

Formulating an MTREF that has a three-year outlook will be put together by various role-players who interact at various stages of the budget process that is illustrated in diagram 1: Formulating an MTREF differs from annual budgeting. In annual budgeting, the amount allocated to spending programmes is adjusted incrementally, with hardly any alignment to policy priorities. An MTREF provides the "linking framework" that allows expenditures to be "driven by policy priorities and disciplined by budget realities". – refer to the IDP.

#### Medium term policy review

The budget process starts early in the year with a review of the IDP and budget processes of the previous year, the budget parameters are set with the Municipal Manager and Heads of Departments.

Additional resources for funding new priorities arise from a review of the overall budget framework, including fiscal policy considerations, overall spending growth, inflation assumptions, and debt interest projections [if applicable at this stage].

The allocation of resources to the different clusters will be largely determined by Council's funding formula, which is reviewed during the process of developing the MTREF/Budget and will take into account the various clusters responsibilities for service delivery.

The resource envelope that funds the new priorities consists of the two outer forecast years. This is the starting point for the new budget and planning process and is used as a basis to determine the MTREF allocation

The timeline for critical budget decisions in the policy review stage of the process is outlined in table 1.

	Process plan timeline
July – August	Previous IDP and budget process plan review and also table in the council timetable for preparation of coming year's annual budget
September	Parameter setting
October	Consideration of the revision of the Council's establishment plan – meeting the HR capacity needs and the cost application of such capacity [functions to be considered]
November to January	Aligning the budget to Council priorities, assess current year's budget performance, table assessment report in Council, assess current year's budget performance and submit report to mayor and municipality
February	Consolidation of budget and macro summary
March	Tabling the Draft Budget to Council and make public the draft budget and invite submissions from the community, provincial treasury and others
Before 31 May	Respond to submission and revise draft budget for coming year
31 May	Consider approval of budget for coming year and attendant resolutions
June	Final Budget will be approved and submitted to the National Treasury and other spheres of government

# MTREF budget proposals

#### **Budget Principles**

Budgeting within the Medium Term Revenue and Expenditure Framework is based on a set of core principles that relate to:

Fiscal policy and the budget framework Policy priorities and public expenditure Political oversight of the budget process

Budgeting for service delivery

## Fiscal policy and the budget framework

Medium-term spending plans of the various clusters will be prepared within the context of Council's macroeconomic and fiscal framework.

As part of a three-year rolling budget process, the budget framework is revised each year.

Additional resources for new expenditure will form part of the macroeconomic forecast. Growth in the MIG allocation is important if Council is to meet the objectives established in the IDP.

The MTREF set out in the 2016/17 budget will define the budget baseline for the 2016 MTREF. The various role-players will have to examine the fiscal implications of new spending pressures and match them to available resources.

# Policy priorities and public expenditure

Strengthening the link between Council priorities and expenditure is at the core of medium-term budgeting. Expenditure allocation translates policy priorities into the delivery of services to communities, and is therefore a key tool for accomplishing Council's goals.

#### Political oversight of the Budget Process

The key to strengthening the link between priorities and spending plans lies in enhancing political oversight of the budget process.

Political oversight of the budget process is essential to ensure that:

The political executive is responsible for policy and prioritization

Policy priorities are linked to cluster spending plans and the delivery of quality services

The Budget process commences with parameter, policy assessment and formulation.

Budgeting is primarily about the choices and trade-offs that Council has to make in deciding how to meet the agreed set of policy objectives through better service delivery. Political oversight of the budget process allows Council to manage the tension between competing policy priorities and fiscal realities.

#### Budgeting for service delivery

Strengthening the link between Council's priorities and spending plans is not an end in itself. The goal is to improve delivery of services and ultimately the quality of life of people throughout the municipality.

Better budgeting at mentioned in the introduction leads to enhanced service delivery. In particular, integrated planning, budgeting and monitoring of service delivery performance strengthen the link between the services that departments provide and the benefits and costs of these services. It is important to emphasise the role of performance management which serve to monitor performance against measurable performance objectives that are informed by service delivery targets as captured in the various sector plans and subscribed to by the four clusters.

*Measurable objectives* are defined as specific, quantifiable results or outcomes that can be achieved within a foreseeable time period. They serve as a roadmap for achieving the institutions goals and define the actual impact on the municipality rather than focussing on the level of effort that is expended. They are tools to assess the effectiveness of an institutions performance and the value added to the municipality.

## **BUDGET PROCESS PLAN**

ACTIVITIES RELATING TO NEW BUDGET FOR THE	INTEGRATED DEVELOPMENT PLAN FOR
NEXT YEAR	NEXT YEAR
JULY	JULY
Review the IDP and Budget processes undertaken for the previous year budget preparation,	
and adapt the processes to address deficiencies, develop improvements and ensure	
integration of processes for the "NEXT 3 YEARS" budgets.	
Document the updated process and circulate to Councillors and Management for adoption.	
Establish the schedules for the next cycle – 3 year templates.	
Ensure technical systems, procedures and standardized documentation are in place.	

Review external mechanisms for possible changes to agreements impacting on next budget.
An example being water service provider agreements – causing budget impacts.
Advise Auditor General of bank accounts including type, number opening and closing balances.

ACTIVITIES RELATING TO NEW BUDGET FOR THE	INTEGRATED DEVELOPMENT PLAN FOR
NEXT YEAR	NEXT YEAR
AUGUST	
Based on financial statements of the previous year and performance review, determine the	
financial position of the municipality and assess its financial capacity and potential impacts	
on future strategies and budget	
Present the budget process plan to the HOD meeting	
The present budget process plan to Council and adopted by Council on the 27 August.	

ACTIVITIES RELATING TO NEW BUDGET FOR THE	INTEGRATED DEVELOPMENT PLAN FOR
NEXT YEAR	NEXT YEAR
SEPTEMBER	SEPTEMBER
Advertise the budget process and schedules – no later than 1 September.	
The Council to establish the future directions and priority areas for the municipality to guide	
the budget allocations.	
Set parameters for the next 3 years based on market trends and other information available:	
Tariff increases	
Salary increases	
General expenses	
Repairs and Maintenance	
Key Changes to be reflected considering all strategies and studies	
(including institutional study)	

Develop priority areas	
Reflect on all factors that could potentially impact on future budgets	
Confirm existing and set new policy priorities for next three years.	
Determine the funding / revenue envelope potentially available for next three years.	
Each Cluster Champion to submit to the finance department all funding available to the	
cluster for the next three years, from both National and Provincial (DoRA). This could for	
example include:	
Infrastructure Grants (MIG/Dwaf/Cmip/Cbpwp)	
Recurrent Grants (FMG/MSIG/MSP)	
Equitable Share	
Other (Disaster Management/LED/HIV-aids)	
NB – funding identified is to be as per local government financial year and not National	
financial year.	
Determine the most likely financial outlook and identify need for changes to fiscal strategies.	
Refine funding policies including tariff structures, if necessary.	

ACTIVITIES RELATING TO NEW BUDGET FOR THE	INTEGRATED DEVELOPMENT PLAN FOR
NEXT YEAR	NEXT YEAR
OCTOBER	OCTOBER
National Regulators (e.g. NER, F&FC) review and update pricing strategies for next three years.	
National Government determines co-ordinated pricing regime for next three years.	
Municipalities receive other inputs from National and Provincial Government and other	
bodies on factors influencing the budget – reference to legislation and completed studies	
Prepare drafts for IDP and the capital and operational plans with cost and revenue	
estimates.HOD's to assess the Human Resource component of the operating budget for	
the next year and for the two following years and make submissions to the finance	
department. Submissions would include full motivations for each post and assessments	
must take into consideration all known studies, establishment plan [organogram] and any	
other future developments over the next three years that would require a provision for	
costing.	

The submissions on HR would then be considered by the Municipal Manager in	
consultation with each HOD, to be facilitated by the finance department.	
The submissions on the HR component of the budget to be provided to the HR	
department. The HR department would then be responsible for determining the costs	
associated with the submissions. This information is then be captured by the team.	
HR to also calculate required budget amount for the Leave Gratuity Fund	
Analyse current budget in anticipation of an adjustments budget for the current year.	

ACTIVITIES RELATING TO NEW BUDGET FOR THE	INTEGRATED DEVELOPMENT PLAN FOR
NEXT YEAR	NEXT YEAR
NOVEMBER	NOVEMBER
Departments are to scientifically determine operating income/costs linked to the budget for the <b>next three years</b> under the budget categories:	
General expenses;	
Repairs and maintenance;	
Capital outlay;	
Financing charges;	
Depreciation (in conjuction with Administration).	
The finance department will be instrumental in determining budget figures for:	
Insurance;	
Interest and Redemption;	
Entertainment Allowances;	
Provision for Bad Debts;	
Interest earned;	

Commission on Levy Collection.

These costs are to be submitted to the finance department for inclusion in a line item budget designed for **three years**, the templates will be provided by the finance department.

Departments to consider projections on past performance and adjusted for known factors, known commitments (e.g. backlogs) and asset maintenance requirements.

Adjust plans to align with resources available and policy priorities.

Finalize preliminary options for IDP and budget for next three years.

Departments to submit text summaries for each cost/functional centre on what is contained in the operating budget, what are the major changes, what are the major functions of the department and, what the key objectives/measurable outputs are.

The finance department will circulate internal and external project funding balances as at 31 October to all clusters. Clusters are to assess expenditure patterns, with the Cluster Champs reporting on progress made, levels of expenditure achieved, what is expected and highlight problem areas to feed into the strategic cession discussions which will take place in approximately January of the next year.

Clusters are also to reflect on any other funding, which is to be received during the remaining 7 months of the year

The financial model is to be cleared in order to allow for future year inputs.

Administration Office with Finance to confirm dates for Council meetings for the next calendar year in order to ensure legislative compliance

Submit adjustments budget for current year to Council.

ACTIVITIES RELATING TO NEW BUDGET FOR THE	INTEGRATED DEVELOPMENT PLAN FOR
NEXT YEAR	NEXT YEAR
DECEMBER	DECEMBER
The submissions are to be consolidated by the finance department with all working papers that would have been submitted in support of the proposed operating budget. The finance department will keep a central file on all budget assumptions. Submit adjustments budget to National Treasury.	

ACTIVITIES RELATING TO NEW BUDGET FOR THE	INTEGRATED DEVELOPMENT PLAN FOR
NEXT YEAR	NEXT YEAR
JANUARY	JANUARY
Continue finalization of detailed plans and budgets.	
National and Provincial accounting officers finalise any adjustments to projected	
allocations for next three years. Cluster champions to be aware of this in case of	
changes to funding windows	
Conduct and assess mid-year review of current budget for impacts on budgets for next three years. Also incorporate any changes from National and Provincial governments on three-year allocations.	
Review tariffs and charges and develop options for changes to be included in draft budget.	
Incorporate changes in preliminary budget and IDP proposals to take account of	
assessment from mid-year review and consultations on tariffs	
Assessment of project balances to be done from the November review.	

The finance department to determine the allocations for projects to be financed from	
internal funding for the next three years. The allocation to be split between Intsika Yethu	
Municipality as well as cluster.	
A summary of all funding available is to be made available to Council and Intsika Yethu Municipality's Clusters.	
Document all material changes in allocations from the previous financial year budget.	

ACTIVITIES RELATING TO NEW BUDGET FOR THE	INTEGRATED DEVELOPMENT PLAN FOR
NEXT YEAR	NEXT YEAR
FEBRUARY	FEBRUARY
Finalise detailed draft budget in uniform formats.	

ACTIVITIES RELATING TO NEW BUDGET FOR THE	INTEGRATED DEVELOPMENT PLAN FOR
NEXT YEAR	NEXT YEAR
MARCH	MARCH
Council receives budget and IDP updates.	

The budget presented to the Council includes a high level summary and is supported by	
the budget-forecasting model and reflects over a period of three years.	
Submit tabled budget to National Treasury.	
Forward copy of budget to National and Provincial Governments for review, both	
electronically and in printed format.	
Integrate and align the budget and IDP documentation.	
Finalise budget for next three years in prescribed formats.	
Council adopts budget. Mayor tables the budget in Council by 1 April. [Legislative compliance]	
ACTIVITIES RELATING TO NEW BUDGET FOR THE	INTEGRATED DEVELOPMENT PLAN FOR

ACTIVITIES RELATING TO NEW BUDGET FOR THE	INTEGRATED DEVELOPMENT PLAN FOR
NEXT YEAR	NEXT YEAR
APRIL	APRIL
Council debates budget and updated IDP.	
Advertise budget, inviting comments and undertake community consultation on budget.	
Receive and analyse additional inputs from community and National and Provincial	
Governments.	
Incorporate feedback from community and national and provincial governments, and if	
required revise the budget previously tabled to Council.	
Assess impacts on budget from third quarter results of the current financial year and if	
necessary revise the budget tabled in Council.	

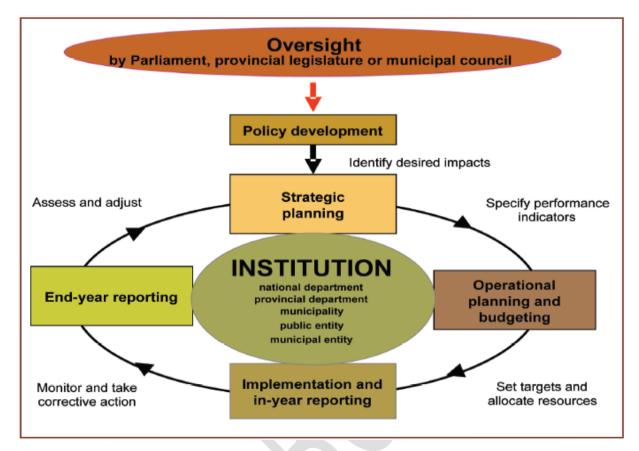
ACTIVITIES RELATING TO NEW BUDGET FOR THE	INTEGRATED DEVELOPMENT PLAN FOR
NEXT YEAR	NEXT YEAR
MAY	MAY
Mayor tables revised budget and IDP incorporating community input in Council – no later	
than 31 May.	
Municipal Council approves budget and IDP by 1 st June.	
[Budget for current year and notes budget projections for the two years thereafter]	
Complete the Annexures required by National Treasury and submit in flat file format to the	
National Data Base for Local Government Budgets.	
Appoint company to design and print the budget for public distribution.	
Advise National & Provincial Treasury & Auditor General of banking details	

	ACTIVITIES RELATING TO NEW BUDGET FOR THE	INTEGRATED DEVELOPMENT PLAN FOR
	NEXT YEAR	NEXT YEAR
JUNE		JUNE

#### Measurable performance objectives and indicators

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the Municipality has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality target, monitors, assesses and reviews organisational performance which in turn is directly linked to individual employee's performance.

At any given time within government, information from multiple years is being considered; plans and budgets for next year; implementation for the current year; and reporting on last year's performance. Although performance information is reported publicly during the last stage, the performance information process begins when policies are being developed, and continues through each of the planning, budgeting, implementation and reporting stages. The planning, budgeting and reporting cycle can be graphically illustrated as follows:



#### Figure 1 Planning, budgeting and reporting cycle

The performance of the Municipality relates directly to the extent to which it has achieved success in realising its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The Municipality therefore has adopted one integrated performance management system which encompasses:

- Planning (setting goals, objectives, targets and benchmarks);
- Monitoring (regular monitoring and checking on the progress against plan);
- Measurement (indicators of success);
- Review (identifying areas requiring change and improvement);
- P Reporting (what information, to whom, from whom, how often and for what purpose); and
- Improvement (making changes where necessary).

The performance information concepts used by the Municipality in its integrated performance management system are aligned to the *Framework of Managing Programme Performance Information* issued by the National Treasury:

Definition of performance information concepts

### Overview of budget related-policies

The Municipality's budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies.

EC135 Intsika Yethu - S	upporting Table SA18	Transfers and o	rant receints
LOISS IIIUSIKU IUUUU	upporting rubic Shio	munificity unu y	anticocipis

Description	Ref	2012/13	2013/14	2014/15	Cu	rrent Year 201	5/16		ledium Term F Inditure Frame	
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2016/17	+1 2017/18	+2 2018/19
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		108 514	122 682	-	169 850	-	169 850	164 935	181 070	193 437
Local Government Equitable Share		88 676	99 780	-	145 974		145 974	145 314	153 925	161 037
EPWP Incentive		1 000	1 000		1 271		1 271	1 311		
Finance Management		1 500	1 550		1 675		1 675	1 810	2 145	2 400
Municipal Systems Improvement		800	890		930		930			
Integrated National Electrification Programme		16 538	19 462		20 000		20 000	16 500	25 000	30 000
Provincial Government:		-	-	-	-	-		-	-	-
District Municipality:		5 187	13 698	-	-	-	-	-	-	-
Water services grant										
CHDM GRANT		5 187	13 698							
LED PROJECTS										
Other grant providers:		640	877	-	-	-	_	1 300	-	-
LG SETA		640	877							
Department of Sport								300		
Department of Coperative Governance					100000		10000	1 000		
Total Operating Transfers and Grants	5	114 341	137 257	-	169 850	-	169 850	166 235	181 070	193 437
Capital Transfers and Grants										
National Government:		30 460	36 043	_	40 632	-	40 632	39 895	44 003	46 420
Municipal Infrastructure Grant (MIG)		30 460	36 043		40 632		40 632	39 895	44 003	46 420
Other capital transfers/grants [insert desc]										
Provincial Government:		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		_	_		-	_	_	_	_	_
LG SETA										
Total Capital Transfers and Grants	5	30 460	36 043	-	40 632	-	40 632	39 895	44 003	46 420
TOTAL RECEIPTS OF TRANSFERS & GRANTS		144 801	173 300	-	210 482	-	210 482	206 130	225 073	239 857

### **Cash Flow Management**

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below is consistent with international standards of good financial management practice and also improves understandability for councilors and management. Some specific features include:

- Clear separation of receipts and payments within each cash flow category;
- Clear separation of capital and operating receipts from government, which also enables cash from 'Ratepayers and other' to be provide for as cash inflow based on actual performance. In other words the actual collection rate of billed revenue., and
- Separation of borrowing and loan repayments (no set-off), to assist with MFMA compliance assessment regarding the use of long term borrowing (debt).

## MBRR Table A7 - Budget cash flow statement

EC135 Intsika Yethu - Table A7 Budgeted Cash Flows

Description	Ref	2012/13	2013/14	2014/15		Current Ye	ear 2015/16			ledium Term R	
									· ·	nditure Frame	
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year
		Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2016/17	+1 2017/18	+2 2018/19
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates, penalties & collection charges					3 919		3 919		3 609	3 833	4 059
Service charges					10 345		10 345		692	735	778
Other revenue		33 265	29 115		63 867		63 867		10 254	10 890	11 533
Gov ernment - operating	1	152 877	163 837		149 850	648	150 498		164 935	175 161	185 495
Gov ernment - capital	1				-		-		39 895	42 368	44 868
Interest		840	1 799		325		325		309	328	348
Dividends	1				-		-		-	-	-
Payments											(
Suppliers and employees		(133 618)	(137 622)		(222 569)		(222 569)		(204 930)	(217 635)	(230 476)
Finance charges		(497)	(541)		(1 058)		(1 058)		(1 809)		(2 035)
Transfers and Grants	1				(4 680)		(4 680)		(5 135)	(5 453)	(5 775)
NET CASH FROM/(USED) OPERATING ACTIVIT	IES	52 867	56 587	-	(0)	648	648	-	7 821	8 306	8 796
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		444									-
Decrease (Increase) in non-current debtors										-	-
Decrease (increase) other non-current receiv able	es								-	-	-
Decrease (increase) in non-current investments									_	-	-
Payments											
Capital assets		(52 361)	(48 325)		(38 829)		(38 829)		(39 700)	(42 161)	(44 649)
NET CASH FROM/(USED) INVESTING ACTIVITI	ĖS	(51 916)	(48 325)	-	(38 829)	-	(38 829)	-	(39 700)	(42 161)	(44 649)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans							1000		-	_	_
Borrowing long term/refinancing									_	_	_
Increase (decrease) in consumer deposits		(390)	(257)						_	_	_
Payments		(370)	(237)								
Repayment of borrowing									-	_	_
NET CASH FROM/(USED) FINANCING ACTIVIT	IES	(390)	(257)	-	-		-	-	-	-	-
. ,	-								(21.070)	(22.05.()	(25.052)
NET INCREASE/ (DECREASE) IN CASH HELD		561	8 005	-	(38 829)	648	(38 181)	-	(31 879)	(33 856)	(35 853)
Cash/cash equivalents at the year begin:	2	7 448	8 009		(20,022)	(10	(20.104)		(21.070)	(31 879)	
Cash/cash equivalents at the year end:	2	8 009	16 014	-	(38 829)	648	(38 181)	-	(31 879)	(65 735)	(101 588)

MBRR SA10 – Funding compliance measurement MBRR SA19 - Expenditure on transfers and grant programmes

Description	MFMA	Ref	2012/13	2013/14	2014/15		Current Ye	ar 2015/16			edium Term R nditure Frame	
beachpiton	section	NCI	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	8 009	16 014	-	(38 829)	648	(38 181)	-	(31 879)	(65 735)	(101 588)
Cash + investments at the yr end less applications - R'000	18(1)b	2	577 441	618 302	494 392	-	(67 117)	(67 117)	131 642	-	-	-
Cash year end/monthly employee/supplier payments	18(1)b	3	0.8	1.8	-	(2.8)	0.1	(2.7)	-	(2.3)	(4.5)	(6.6)
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	116 721	136 701	281 419	(25 863)	32 761	(26 812)	-	(31 879)	(33 856)	(35 853)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(72.4%)	(1.6%)	11.8%	(6.0%)	(6.0%)	(106.0%)	3.8%	0.2%	(0.1%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	17.6%	22.3%	0.0%	34.2%	0.0%	34.2%	0.0%	26.7%	26.7%	26.7%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	38.8%	47.2%	140.4%	45.9%	0.0%	45.9%	0.0%	42.1%	42.1%	42.1%
Capital payments % of capital expenditure	18(1)c:19	8	31.2%	41.7%	0.0%	54.2%	0.0%	55.2%	0.0%	104.7%	104.7%	104.7%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	204.7%	(24.4%)	(100.0%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	0.2%	0.5%	0.0%	0.0%	0.0%	13.1%	7.6%	0.0%	0.0%	0.0%
Asset renew al % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	3.1%	0.0%	0.0%	0.0%	67.5%	67.5%	67.5%

oction

High Level Outcome of Funding Compliance Total Operating Revenue Total Operating Expenditure Surplus/(Deficit) Budgeted Operating Statement Surplus/(Deficit) Considering Reserves and Cash Backing MTREF Funded (1) / Unfunded (0) MTREF Funded (2) / Unfunded (*)

 Intervences

 1. Produce cash balances indicative of minimum compliance - subject to 2

 2. Doduct cash and investment applications (defined) from cash balances

 3. Indicative of sufficient liquidity to meet average monthly operating payments

 4. Indicative of sufficient liquidity to meet average monthly operating payments

 5. Indicative of sufficient liquidity to meet average monthly operating payments

 6. Indicative of sufficient liquidity to meet average monthly operating payments

 7. Redistic average increase in dobit inpatriment (doubtid deb) provision

 8. Indicative of planned capital expenditure kivel & cash payment timing

 9. Indicative of readistic tangets (prive to 200304 revenue not available for high capacity municipalities and later for other capacity classifications)

 10. Substantiation of National/Province allocations included in budget

 11. Indicative of readistic tangete mease debtor collection targets (prive to 200304 revenue not available for high capacity municipalities and later for other capacity classifications)

 12. Indicative of readistic tangeterm arrear debtor collection targets (prive to 200304 revenue not available for high capacity municipalities and later for other capacity classifications)

 13. Indicative of a crefible allowance for regards (prive to 200304 revenue not available for high capacity municipalities and later for other capacity classifications)

 13. Indicative of a crefible allowance for asset renewal (requires analysis of asset renewal projects a % to total capital

15 15

228 417 325 869 (97 452) -

1

228 307 267 135 (38 829) (67 117) 0 ×

228 417 326 818 (98 402) (67 117) 0 ×

-131 642 1

219 695 251 574 (31 879) -

1

1

1

14. Indicative of a credible allowance for asset renewal (require	s analysis d	of asse	et renewal proje	cts as % of tot	al capital proje	cts - detailed ca	apital plan) - fun	ctioning assets	revenue prote	ction		
Supporting indicators	18(1)a			(66.4%)	4.4%	17.8%	0.0%	0.0%	(100.0%)	9.8%	6.2%	5.9%
% incr total service charges (incl prop rates) % incr Property Tax	18(1)a 18(1)a			(66.4%) (64.6%)	4.4%	17.8%	0.0%	0.0%	(100.0%)	9.8% (7.9%)	6.2%	5.9%
% incr Service charges - electricity revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - water revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - sanitation revenue	18(1)a 18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - refuse revenue % incr in Service charges - other	18(1)a 18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total billable revenue	18(1)a		9 476	3 186	3 327	3 919	3 919	3 919		4 301	4 568	4 837
Service charges			9 476	3 186	3 327	3 919	3 919	3 919	-	4 301	4 568	4 837
Property rates			8 987	3 186	3 327	3 919	3 919	3 919		3 609	3 833	4 059
Service charges - electricity revenue Service charges - water revenue			_	_	-		I	-		-		_
Service charges - sanitation revenue				_						_		
Service charges - refuse removal			488	-	-	-	- <i>_</i>			692	735	778
Service charges - other			-	-	-		- 1	-		-	-	-
Rental of facilities and equipment			1 171 144 854	1 162 115 932	(37 771)	- 11 227		9 984		747	793	840
Capital expenditure excluding capital grant funding Cash receipts from ratepayers	18(1)a		33 265	29 115	(37 771)	78 131	(61 605)	78 131	_	14 556	15 458	- 16 370
Ratepayer & Other revenue	18(1)a		189 449	130 282	138 742	228 417	228 307	228 417	-	54 451	57 826	61 238
Change in consumer debtors (current and non-current)			25 277	55 478	(20 146)	(62 440)	(62 440)	(62 440)	85 434	-	-	-
Operating and Capital Grant Revenue	18(1)a		144 801	173 300	167 811	-		-	-	164 935	175 161	185 495
Capital expenditure - total Capital expenditure - renewal	20(1)(vi) 20(1)(vi)		167 786	115 932		71 589 2 223	(1 243)	70 346	-	37 900 25 591	40 250 27 178	42 625 28 781
	20(1)(01)		_					_		25 571	27 170	20 /01
Supporting benchmarks Growth auideline maximum			6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline maximum CPI guideline	1		6.0%	6.0% 3.9%	6.0% 4.6%	6.0% 5.0%	6.0% 5.0%	6.0% 5.0%	6.0% 5.0%	6.0% 5.4%	6.0% 5.6%	6.0% 5.4%
DoRA operating grants total MFY	1	1										
DoRA capital grants total MFY	1											
Provincial operating grants	1											
Provincial capital grants District Municipality grants	1	1										
Total gazetted/advised national, provincial and district grants	1									-	-	-
Average annual collection rate (arrears inclusive)	1											
De D.A. en en et la r	l											
DoRA operating Equitable share										145 314	153 925	161 037
INEP										16 500	25 000	30 000
Finance Management Grant										1 810	2 145	2 400
EPWP										1 311		
DeBA conitel										164 935	181 070	193 437
DoRA capital										39 895	44 003	46 420
MIG												
MIG												
MIG												
MIG										20.905	44.002	46.420
										39 895	44 003	46 420
MIG Trend Change in consumer deblors (current and non-current)			25 277	55 478	(20 146)	85 434	-	-	_	39 895	44 003	46 420
Trend Change in consumer debtors (current and non-current)			25 277 288 478	55 478 249 876	(20 146) 306 252	85 434	- 228 307	- 228 417	-	39 895 - 219 695	44 003 - 233 316	-
Trend Change in consumer debtors (current and non-current) Total Operating Expenditure			288 478 296 867	249 876 168 680	306 252 189 468	228 417 325 869	267 135	326 818	-	- 219 695 251 574	- 233 316 267 171	- 247 081 282 935
Trend Change in consumer deblors (current and non-current) Total Operating Revenue Total Operating Rependiture Operating Performance Surplus/(Deficit)			288 478	249 876	306 252	228 417			-	- 219 695 251 574 (31 879)	- 233 316	- 247 081
Trend Change in consumer debtors (current and non-current) Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012)			288 478 296 867	249 876 168 680	306 252 189 468	228 417 325 869	267 135	326 818	-	- 219 695 251 574	- 233 316 267 171	- 247 081 282 935
Trend Change in consumer deblors (current and non-current) Total Operating Revenue Total Operating Rependiture Operating Performance Surplus/(Deficit)			288 478 296 867	249 876 168 680	306 252 189 468	228 417 325 869	267 135	326 818	- - - (100.0%)	- 219 695 251 574 (31 879)	- 233 316 267 171	- 247 081 282 935
Trend Change in consumer deblors (current and non-current) Total Operating Revenue Total Operating Performance Surplus/(Deficit) Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Total Operating Revenue			288 478 296 867	249 876 168 680 81 196 (13.4%) (64.6%)	306 252 189 468 116 783 22.6% 4.4%	228 417 325 869 (97 452) (25.4%) 17.8%	267 135 (38 829) (0.0%) 0.0%	326 818 (98 402) 0.0% 0.0%	(100.0%)	- 219 695 251 574 (31 879) (31 879) (3.8%) (7.9%)	- 233 316 267 171 (33 856) 6.2% 6.2%	- 247 081 282 935 (35 853) 5.9% 5.9%
Trend Change in consumer debtors (current and non-current) Total Operating Expenditure Total Operating Expenditure (cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Electricity Revenue			288 478 296 867	249 876 168 680 81 196 (13.4%) (64.6%) 0.0%	306 252 189 468 116 783 22.6% 4.4% 0.0%	228 417 325 869 (97 452) (25.4%) 17.8% 0.0%	267 135 (38 829) (0.0%) 0.0% 0.0%	326 818 (98 402) 0.0% 0.0% 0.0%	(100.0%) 0.0%	- 219 695 251 574 (31 879) (31 879) (3.8%) (7.9%) 0.0%	- 233 316 267 171 (33 856) 6.2% 6.2% 0.0%	- 247 081 282 935 (35 853) 5.9% 5.9% 0.0%
Trend Change in consumer deblors (current and non-current) Total Operating Revenue Total Operating Performance Surplus/(Oeficit) Cash and Cash Equivalents (30 June 2012). Revenue % Increase in Total Operating Revenue % Increase in Deporty Rates & Services Charges			288 478 296 867	249 876 168 680 81 196 (13.4%) (64.6%)	306 252 189 468 116 783 22.6% 4.4%	228 417 325 869 (97 452) (25.4%) 17.8%	267 135 (38 829) (0.0%) 0.0%	326 818 (98 402) 0.0% 0.0%	(100.0%)	- 219 695 251 574 (31 879) (31 879) (3.8%) (7.9%)	- 233 316 267 171 (33 856) 6.2% 6.2%	- 247 081 282 935 (35 853) 5.9% 5.9%
Trend Change in consumer debiors (current and non-current) Total Operating Revenue Total Operating Expenditure Derating Performance Surplus/(Deficit) Gash and Cash Equivalents (80 June 2012) Sk Increase in Total Operating Revenue % Increase in Eröstrich Revenue % Increase in Property Rates & Services Charges Expenditure			288 478 296 867	249 876 168 680 81 196 (13.4%) (64.6%) 0.0%	306 252 189 468 116 783 22.6% 4.4% 0.0%	228 417 325 869 (97 452) (25.4%) 17.8% 0.0% 17.8%	267 135 (38 829) (0.0%) 0.0% 0.0%	326 818 (98 402) 0.0% 0.0% 0.0%	(100.0%) 0.0% (100.0%)	- 219 695 251 574 (31 879) (31 879) (3.8%) (7.9%) 0.0%	- 233 316 267 171 (33 856) 6.2% 6.2% 0.0%	- 247 081 282 935 (35 853) 5.9% 5.9% 0.0%
Trend Change in consumer deblors (current and non-current) Total Operating Revenue Total Operating Performance Surplus/(Oeficit) Cash and Cash Equivalents (30 June 2012). Revenue % Increase in Total Operating Revenue % Increase in Deporty Rates & Services Charges			288 478 296 867	249 876 168 680 81 196 (13.4%) (64.6%) 0.0% (66.4%)	306 252 189 468 116 783 22.6% 4.4% 0.0% 4.4%	228 417 325 869 (97 452) (25.4%) 17.8% 0.0%	267 135 (38 829) (0.0%) 0.0% 0.0% 0.0%	326 818 (98 402) 0.0% 0.0% 0.0% 0.0%	(100.0%) 0.0%	- 219 695 251 574 (31 879) (31 879) (3.8%) (7.9%) 0.0% 9.8%	- 233 316 267 171 (33 856) 6.2% 6.2% 6.2%	- 247 081 282 935 (35 853) 5.9% 5.9% 0.0% 5.9%
Trend         Change in consumer deblors (current and non-current)         Total Operating Revenue         Total Operating Revenue         Dotal Toperating Performance Surplus/Oeficit)         Cash and Cash Equivalents (30 June 2012).         Revenue         % Increase in Total Operating Revenue         % Increase in Total Operating Revenue         % Increase in Total Operating Expenditure         % Increase in Total Operating Expenditure         % Increase in Total Operating Expenditure         % Increase in Enclexity Buk Purchases			288 478 296 867	249 876 168 680 81 196 (13.4%) (64.6%) 0.0% (66.4%) (43.2%)	306 252 189 468 116 783 22.6% 4.4% 0.0% 4.4% 12.3% 12.8% 0.0%	228 417 325 869 (97 452) (25.4%) 17.8% 0.0% 17.8% 72.0% (18.5%) 0.0%	267 135 (38 829) (0.0%) 0.0% 0.0% (18.0%)	326 818 (98 402) 0.0% 0.0% 0.0% 0.0% 22.3%	(100.0%) 0.0% (100.0%) (100.0%)	- 219 695 251 574 (31 879) (31 879) (3. 8%) (7. 9%) 0.0% 9.8% (5. 8%) 62.0% 0.0%	- 233 316 267 171 (33 856) 6.2% 6.2% 6.2% 6.2%	- 247 081 282 935 (35 853) 5.9% 5.9% 5.9% 5.9%
Trend           Change in consumer debtors (current and non-current)           Total Operating Expenditure           Deprating Performance Surplus/(Deficit)           Cash and Cash Equivalents (30 June 2012)           Revenue           % Increase in Property Rates Revenue           % Increase in Electricity Revenue           % Increase in Electricity Revenue           % Increase in Electricity Revenue           % Increase in Total Operating Expenditure			288 478 296 867	249 876 168 680 81 196 (13.4%) (64.6%) (66.4%) (43.2%) (8.6%)	306 252 189 468 116 783 22.6% 4.4% 0.0% 4.4% 12.3% 12.8% 0.0% 0	228 417 325 869 (97 452) 17.8% 0.0% 17.8% 72.0% (18.5%) 0.0% 206600.1003	267 135 (38 829) (0.0%) 0.0% 0.0% (18.0%) 0.0%	326 818 (98 402) 0.0% 0.0% 0.0% 0.0% 22.3% 0.0%	(100.0%) 0.0% (100.0%) (100.0%) (100.0%)	- 219 695 251 574 (31 879) (31 879) (3. 8%) (7. 9%) 0.0% 9.8% (5. 8%) 62.0% 0.0% 0.0% 0	- 233 316 267 171 (33 856) 6.2% 6.2% 6.2% 6.2% 6.2%	- 247 081 282 935 (35 853) 5.9% 5.9% 5.9% 5.9% 5.9%
Trend Change in consumer debtors (current and non-current) Total Operating Revenue Total Operating Expenditures Operating Performance Surplus/Opeficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Total Operating Revenue % Increase in Electrick Revenue % Increase in Electrick Revenue % Increase in Engloyee Costs % Increase in Per Councilion (Remuneration) Average Cost Per Councilion (Remuneration)			288 478 296 867 (8 390)	249 876 168 680 81 196 (13.4%) (64.6%) 0.0% (66.4%) (43.2%) (8.6%) 0.0%	306 252 189 468 116 783 22.6% 4.4% 0.0% 4.4% 12.3% 12.8% 0.0% 0 0	228 417 325 869 (97 452) (25.4%) 17.8% 0.0% 17.8% 72.0% (18.5%) 0.0% 206600.1003 283340.5876	267 135 (38 829) (0.0%) 0.0% 0.0% (18.0%) 0.0% 0.0%	326 818 (98 402) 0.0% 0.0% 0.0% 0.0% 22.3% 0.0% 0.0%	(100.0%) 0.0% (100.0%) (100.0%) (100.0%)	- 219 695 251 574 (31 879) (31 879) (3.1 879) (7. 9%) 0.0% 9.8% (5.8%) 62.0% 0.0% 0 0	- 233 316 267 171 (33 856) 6.2% 6.2% 6.2% 6.2% 6.2% 6.2% 6.2% 6.2%	- 247 081 282 935 (35 853) 5.9% 5.9% 5.9% 5.9% 5.9% 0.0%
Trend           Change in consumer debtors (current and non-current)           Total Operating Revenue           Total Operating Expenditure           Operating Performance Surplus/Deficit)           Cash and Cash Equivalents (30 June 2012)           Revenue           % Increase in Total Operating Revenue           % Increase in Property Rales Revenue           % Increase in Property Rales Revenue           % Increase in Property Rales Services Charges           Papenditure           % Increase in Total Operating Expenditure           % Increase in Property Rales Reviewes           % Increase in Property Rales Reviewes           % Increase in Property Der Budgeted Employ expession (Remuneration)           Average Cost Per Budgeted Employ expession (Remuneration)           Rud 5 of PPE			288 478 296 867	249 876 168 680 81 196 (13.4%) (64.6%) (66.4%) (43.2%) (8.6%)	306 252 189 468 116 783 22.6% 4.4% 0.0% 4.4% 12.3% 12.8% 0.0% 0	228 417 325 869 (97 452) (25.4%) 17.8% 0.0% 17.8% 72.0% (18.5%) 0.0% 206600.1003 283340.5876 0.0%	267 135 (38 829) (0.0%) 0.0% 0.0% (18.0%) 0.0%	326 818 (98 402) 0.0% 0.0% 0.0% 0.0% 22.3% 0.0%	(100.0%) 0.0% (100.0%) (100.0%) (100.0%)	- 219 695 251 574 (31 879) (31 879) (3. 8%) (7. 9%) 0.0% 9.8% (5. 8%) 62.0% 0.0% 0.0% 0	- 233 316 267 171 (33 856) 6.2% 6.2% 6.2% 6.2% 6.2%	- 247 081 282 935 (35 853) 5.9% 5.9% 5.9% 5.9% 5.9% 0.0%
Trend           Change in consumer debtors (current and non-current)           Total Operating Revenue           Total Operating Expenditure           Operating Performance Surplus/Deficit)           Cash and Cash Equivalents (30 June 2012)           Revenue           % Increase in Total Operating Revenue           % Increase in Property Raies Revenue           % Increase in Total Operating Revenue           % Increase in Employte Costs           % Increase in Total Operating Expenditure           % Increase in Total Operating Expenditure           % Increase in Employte Costs           % Increase in Total Operating Repeature           % Increase in Property Rates Reprove Supportigrates           % Increase in Proper Budgeted Employ expession (Remuneration)           Average Cost Per Budgeted Employ expession (Remuneration)           Rath So OPPE           Asset Renew al and R&M as a % of PPE           Debt Impairment % of Total Billable Revenue			288 478 296 867 (8 390)	249 876 168 680 81 196 (13.4%) (64.6%) (64.6%) 0.0% (43.2%) (8.6%) 0.0%	306 252 189 468 116 783 22.6% 4.4% 0.0% 4.4% 12.3% 12.8% 0.0% 0 0 0.0%	228 417 325 869 (97 452) (25.4%) 17.8% 0.0% 17.8% 72.0% (18.5%) 0.0% 206600.1003 283340.5876	267 135 (38 829) (0.0%) 0.0% 0.0% 0.0% (18.0%) 0.0% 0.0% 0.0%	326 818 (98 402) 0.0% 0.0% 0.0% 0.0% 22.3% 0.0% 0.0% 13.1%	(100.0%) 0.0% (100.0%) (100.0%) (100.0%)	- 219 695 251 574 (31 879) (31 879) (3. 8%) (7. 9%) 0.0% 9.8% (5.8%) 62.0% 0.0% 0 0 0 0 0 0 0 0 0 0 0 0 0	- 233 316 267 171 (33 856) 6.2% 6.2% 6.2% 6.2% 6.2% 6.2% 6.2% 0.0%	- 247 081 282 935 (35 853) 5.9% 0.0% 5.9% 5.9% 5.9% 0.0%
Trend           Change in consumer debtors (current and non-current)           Total Operating Expenditure Total Operating Expenditure Total Operating Expenditure (Cash and Cash Equivalents (20 June 2012)           Cash and Cash Equivalents (20 June 2012)           Revenue           % Increase in Total Operating Revenue           % Increase in Total Operating Expenditure           % Increase in Total Operating Revenue           % Increase in a Unit operating Revenue           % Increase in a Operating Revenue           Ø Increase in a Opera Magidee A & Sor OPE			288 478 296 867 (8 390) 0.2% 0.0% 38.8%	249 876 168 680 81 196 (13.4%) (64.6%) 0.0% (66.4%) (43.2%) (8.6%) 0.0% 0.5% 1.0%	306 252 189 468 116 783 22.6% 4.4% 0.0% 4.4% 12.8% 0.0% 0 0 0.0% 12.8% 0.0% 12.8% 0.0%	228 417 325 869 (97 452) (25.4%) 17.8% 0.0% 17.8% (18.5%) 0.0% 206600.1003 283340.5876 0.0% 45.9%	267 135 (38 829) (0.0%) 0.0% 0.0% 0.0% (18.0%) 0.0% 0.0% 0.0% 0.0% 0.0%	326 818 (98 402) 0.0% 0.0% 0.0% 22.3% 0.0% 0.0% 13.1% 0.0% 45.9%	(100.0%) 0.0% (100.0%) (100.0%) (100.0%) 0.0%	- 219 695 251 574 (31 879) (31 879) (3. 8%) (7. 9%) 0.0% 9. 8% (5. 8%) 62.0% 0.0% 0.0% 0.0% 0.0%	- 233 316 267 171 (33 856) 6.2% 6.2% 6.2% 6.2% 6.2% 6.2% 0.0% 0.0% 0.0%	- 247 081 282 935 (35 853) 5.9% 5.9% 5.9% 5.9% 5.9% 0.0% 0.0% 0.0%
Trend           Change in consumer debtors (current and non-current)           Total Operating Revenue           Total Operating Expenditure           Operating Performance Surplus/(Deficit)           Cash and Cash Equivalents (30 June 2012)           Revenue           % increase in Total Operating Revenue           % increase in Total Operating Revenue           % increase in Total Operating Revenue           % increase in Electricity Revenue           % increase in Electricity Revenue           % increase in Endotyce Costs           % increase in Endotyce Costs           % increase in Property Rates Services Charges           Experiment           % increase in Property Rates Revenue           % increase in Endotyce Costs           % increase in Electricity Bulk Purchases           Average Cost Per Budgeted Employae Position (Remuneration)           Average Cost Per Budgeted Employae Position (Remuneration)           Radi S of PPE           Debit Impairment % of Total Blable Revenue           Capital Revenue           Capital Revenue           Capital Revenue			288 478 296 867 (8 390) 0.2% 0.0%	249 876 168 680 81 196 (13.4%) (64.6%) (0.0% (6.4%) (43.2%) (8.6%) 0.0% 0.5% 1.0% 47.2%	306 252 189 468 116 783 22.6% 4.4% 0.0% 4.4% 12.8% 0.0% 0 0 0.0% 0.0%	228 417 325 869 (97 452) (25.4%) 17.8% 0.0% 17.8% (18.5%) 0.0% 206600.1003 283340.5876 0.0% 16.0%	267 135 (38 829) (0.0%) 0.0% 0.0% (18.0%) 0.0% 0.0% 0.0% 0.0%	326 818 (98 402) 0.0% 0.0% 0.0% 0.0% 22.3% 0.0% 0.0% 13.1% 0.0%	(100.0%) 0.0% (100.0%) (100.0%) (100.0%) 0.0%	- 219 695 251 574 (31 879) (3. 8%) (7. 9%) 0.0% 9.8% (5. 8%) 62.0% 0.0% 0.0% 0.0% 0.0%	- 233 316 267 171 (33 856) 6.2% 6.2% 6.2% 6.2% 6.2% 6.2% 0.0% 0.0% 0.0%	- 247 081 282 935 (35 853) 5.9% 5.9% 5.9% 5.9% 5.9% 0.0% 0.0% 0.0% 0.0%
Trend           Change in consumer debiors (current and non-current)           Total Operating Expenditure           Death of performance Surplux/Ordicit)           Operating Accessing Surplux/Ordicit)           Operating Expenditure           Version Construction (Construction)           Revenue           % Increase in Froperty Rates Revenue           % Increase in Explosity Rates & Services Charges           Expenditure           % Increase in Total Operating Expenditure           % Increase in Explosity Rates & Services Charges           Expenditure           % Increase in Enclositicity Revenue           % Increase in Enclositicity Bulk Purchases           Average Cost Per Budgedet Employee Position (Remuneration)           Average Cost Per Budgedet Employee Resistion (Remuneration)           Average Cost Per Budgedet as % of PPE           Debit Impairment % of Total Bitable Revenue           Capital Ecverue           Borrowing (R000)			288 478 296 867 (8 390) 0.2% 0.0% 38.8% 55 181	249 876 168 680 81 196 (13.4%) (64.6%) 0.0% (66.4%) (43.2%) (8.6%) 0.0% 0.5% 1.0%	306 252 199 468 116 783 22.6% 4.4% 0.0% 4.4% 12.3% 0.0% 0.0% 0.0% 0.0% 120.5% 140.4%	228 417 325 869 (97 452) (25.4%) 17.8% 0.0% 72.0% (18.5%) 0.0% 206600.1003 283340.5876 0.0% 45.9% 11 227	267 135 (38 829) (0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	326 818 (98 402) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 13.1% 0.0% 45.9% 11 227	(100.0%) 0.0% (100.0%) (100.0%) (100.0%) 0.0%	- 219 695 251 574 (31 879) (3.1 879) (3.1 879) (3. 8%) (5. 8%) 62.0% 0.0% 0.0% 0.0% 0.0% 42.1% - -	- 233 316 267 171 (33 856) 6.2% 6.2% 6.2% 6.2% 0.0% 6.2% 0.0% 4.2% 0.0% 4.2% 0.0% 4.2% 0.0% 4.2% 0.0% 4.2% 0.0% 0.0% 0.0% 0.0% 0.0% 0.2% 0.0% 0.2% 0.0% 0.2% 0.0% 0.2% 0.0% 0.2% 0.0% 0.2% 0.0% 0.2% 0.0% 0.2% 0.0% 0.2% 0.0% 0.2% 0.0% 0.2% 0.0% 0.2% 0.0% 0.2% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%	- 247 081 282 935 (35 853) 5.9% 5.9% 0.0% 5.9% 0.0% 0.0% 0.0% 42.1% - -
Trend           Change in consumer debtors (current and non-current)           Total Operating Revenue           Total Operating Expenditure           Operating Performance Surplus/(Deficit)           Cash and Cash Equivalents (30 June 2012)           Revenue           % increase in Total Operating Revenue           % increase in Total Operating Revenue           % increase in Total Operating Revenue           % increase in Electricity Revenue           % increase in Electricity Revenue           % increase in Endotyce Costs           % increase in Endotyce Costs           % increase in Property Rates Services Charges           Experiment           % increase in Property Rates Revenue           % increase in Endotyce Costs           % increase in Electricity Bulk Purchases           Average Cost Per Budgeted Employae Position (Remuneration)           Average Cost Per Budgeted Employae Position (Remuneration)           Radi S of PPE           Debit Impairment % of Total Blable Revenue           Capital Revenue           Capital Revenue           Capital Revenue			288 478 296 867 (8 390) 0.2% 0.0% 38.8%	249 876 168 680 81 196 (13.4%) (64.6%) (0.0% (6.4%) (43.2%) (8.6%) 0.0% 0.5% 1.0% 47.2%	306 252 189 468 116 783 22.6% 4.4% 0.0% 4.4% 12.8% 0.0% 0 0 0.0% 12.8% 0.0% 12.8% 0.0%	228 417 325 869 (97 452) (25.4%) 17.8% 0.0% 17.8% (18.5%) 0.0% 206600.1003 283340.5876 0.0% 45.9%	267 135 (38 829) (0.0%) 0.0% 0.0% 0.0% (18.0%) 0.0% 0.0% 0.0% 0.0% 0.0%	326 818 (98 402) 0.0% 0.0% 0.0% 22.3% 0.0% 0.0% 13.1% 0.0% 45.9%	(100.0%) 0.0% (100.0%) (100.0%) (100.0%) 0.0%	- 219 695 251 574 (31 879) (3. 8%) (7. 9%) 0.0% 9.8% (5. 8%) 62.0% 0.0% 0.0% 0.0% 0.0%	- 233 316 267 171 (33 856) 6.2% 6.2% 6.2% 6.2% 6.2% 6.2% 0.0% 0.0% 0.0%	- 247 081 282 935 (35 853) 5.9% 5.9% 5.9% 5.9% 5.9% 0.0% 0.0% 0.0% 0.0%
Trend           Change in consumer debtors (current and non-current)           Total Operating Revenue           Total Operating Expenditure           Operating Performance Surplus/Doefficit)           Cash and Cash Equivalents (80 June 2012)           Revenue           % Increase in Total Operating Revenue           % Increase in Eleviticity Revenue           % Increase in Eleviticity Revenue           % Increase in Eleviticity Revenue           % Increase in Engloyce Costs           % Increase In Engloyne Costs           Average Cost Per Councillor (Remuneration)           Raset Renewal and R&M as a % of PPE           Debt Impairment % of Total Billable Revenue           Capital Ecercures           Internatify Funded           Grant Funding and Ohner (R000)           Grant Funding and Ohner (R000)           Internatify Generated Indus % of Non Grant Funding           Borrowing % of Non Grant Funding			208 478 296 867 (8 390) 0.2% 0.0% 38.8% 55 181 52 933 100.0% 0.0%	249 876 168 680 81 196 (13.4%) (64.6%) 0.0% (66.4%) (43.2%) (6.6%) 0.0% 0.5% 1.0% 47.2% - - 0.0% 0.0%	306 252 199 468 116 783 22.6% 4.4% 0.0% 12.3% 12.8% 0.0% 0.0% 0.0% 126 564 	228 417 325 869 (97 452) (25.4%) 17.8% 0.0% (18.5%) 72.0% (18.5%) 72.0% (18.5%) 72.0% (18.5%) 72.0% (18.5%) 72.0% (18.5%) 72.0% (10.0% 45.9%	267 135 (38 829) (0.0%) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%	226 818 (98 402) 0.0% 0.0% 0.0% 0.0% 22.3% 0.0% 0.0% 13.1% 0.0% 45.9% 111 227 -60 362 100.0%	(100.0%) 0.0% (100.0%) (100.0%) (100.0%) 0.0% 0.0%			- 247 081 282 935 (35 853) 5.9% 5.9% 5.9% 5.9% 0.0% 0.0% 0.0% 42.1% - 42.625 0.0% 0.0%
Trend           Change In consumer debiors (current and non-current)           Total Operating Expenditure Detailing Performance Surplus/(Deficil) Operating Performance Surplus/(Deficil) Cashing Cash Equivalents (80 June 2012)           Cashing Cash Equivalents (80 June 2012)           Cashing Cash Equivalents (80 June 2012)           Cashing Cash Equivalents (80 June 2012)           Sing Cash Equivalents (80 June 2012)           Sing Cash Equivalents (80 June 2012)           Sing Cashing Cash Equivalents (80 June 2012)           Sing Cashing			288 478 296 867 (8 390) 0.2% 0.0% 38.8% 55 181 - 22 933 100.0%	249 876 168 680 81 199 (13.4%) (64.6%) 0.0% (66.4%) (43.2%) (8.6%) 0.0% 0.5% 1.0% 47.2% - - 0.0%	306 252 189 468 116 783 22.6% 4.4% 0.0% 4.4% 12.3% 12.3% 12.3% 0.0% 0 0 0 0.0% 0.0% 140.4% 126 564 126 564 126 564 120 564	228 417 325 869 (97 452) (25.4%) 17.8% 0.0% 72.0% (18.5%) 0.0% 206600.1003 283340.5876 0.0% 45.9% 11 227 	267 135 (38 829) (0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	226 818 (98 402) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 13.1% 0.0% 45.9% 11 227 	(100.0%) 0.0% (100.0%) (100.0%) (100.0%) 0.0% 		- - - - - - - - - - - - - -	- 247 081 282 935 (35 895 5.9% 5.9% 5.9% 5.9% 5.9% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%
Trend           Change in consumer debtors (current and non-current)           Total Operating Revenue           Total Operating Expenditures           Operating Performance Surplus/Doefficit)           Cash and Cash Equivalents (30 June 2012)           Revenue           % Increase in Total Operating Revenue           % Increase in Total Operating Revenue           % Increase in Electricity Revenue           % Increase in Electricity Revenue           % Increase in Electricity Revenue           % Increase in Engloyee Costs           Average Cost Per Councillor (Remuneration)           RAM as a % of PPE           Debt Impairment % of Total Bitable Revenue           Galital Excerves           Inorwing (R'900)           Broweing (R'900)           Broweing (So for Non Crant Funding Borrowing % of Non Crant Funding Borrowing % of Non Crant Funding Crant Funding Crant Funding Yearded for the Inding           Borrowing (R'900)           Borrowing (R'9			208 478 296 867 (8 390) 0.0% 0.0% 38.8% 55 181 - - 2 933 100.0% 0.0% 29.4%	249 876 168 680 81 196 (13.4%) (64.6%) 0.0% (43.2%) (43.2%) (43.2%) (43.2%) (43.2%) (43.2%) (43.2%) (43.2%) (43.2%) 0.0% 0.0% 0.0% 0.0%	306 252 199 468 116 783 2.2.6% 4.4% 0.0% 12.3% 0.0% 0.0% 0.0% 140.4% 126 564 	228 417 325 869 (07 452) (25.4%) 17.8% 0.0% (18.5%) 0.0% 17.4% 0.0% 16.0% 45.9% 16.0% 45.9% 11.227 	267 135 (38 829) (0.0%) 0.0% 0.0% 0.0% (18.0%) 0.0% 0.0% 0.0% 0.0% 11 227 60 362 100.0% 84.3%	326 818 (98 402) 0.0% 0.0% 0.0% 0.0% 22.3% 0.0% 0.0% 45.9% 13.1% 0.0% 45.9% 11.227 -60 -62 100.0% 84.3%	(100.0%) 0.0% (100.0%) (100.0%) (100.0%) 0.0% 0.0%			- 247 081 282 935 (35 853) 5.9% 5.9% 5.9% 5.9% 0.0% 0.0% 0.0% 42.1% - 42.625 0.0% 0.0%
Trend           Change In consumer debiors (current and non-current)           Total Operating Expenditure Detailing Performance Surplus/(Deficil) Operating Performance Surplus/(Deficil) Cashing Cash Equivalents (80 June 2012)           Cashing Cash Equivalents (80 June 2012)           Cashing Cash Equivalents (80 June 2012)           Cashing Cash Equivalents (80 June 2012)           Sing Cash Equivalents (80 June 2012)           Sing Cash Equivalents (80 June 2012)           Sing Cashing Cash Equivalents (80 June 2012)           Sing Cashing			208 478 296 867 (8 390) 0.2% 0.0% 38.8% 55 181 52 933 100.0% 0.0%	249 876 168 680 81 196 (13.4%) (64.6%) 0.0% (66.4%) (43.2%) (6.6%) 0.0% 0.5% 1.0% 47.2% - - 0.0% 0.0%	306 252 199 468 116 783 22.6% 4.4% 0.0% 12.3% 12.8% 0.0% 0.0% 0.0% 126 564 	228 417 325 869 (97 452) (25.4%) 17.8% 0.0% (18.5%) 72.0% (18.5%) 72.0% (18.5%) 72.0% (18.5%) 72.0% (18.5%) 72.0% (18.5%) 72.0% (10.0% 45.9%	267 135 (38 829) (0.0%) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%	226 818 (98 402) 0.0% 0.0% 0.0% 0.0% 22.3% 0.0% 0.0% 13.1% 0.0% 45.9% 111 227 -60 362 100.0%	(100.0%) 0.0% (100.0%) (100.0%) (100.0%) 0.0% 0.0%		233 316 267 171 (33 856) 6.2% 0.0% 6.2% 0.0% 6.2% 0.0% 0.0% 0.0% 0.0% 10.0% 0.0%	- 247 081 282 935 (35 895 5 9% 5 9% 5 9% 5 9% 5 9% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%
Trend           Change In consumer debiors (current and non-current)           Total Operating Expenditure Derating Performance Surplus/(Deficit) Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (80 June 2012)           Gash and Cash Equivalents (80 June 2012)           Gash and Cash Equivalents (80 June 2012)           Si horcase in Total Operating Revenue % Increase in EdeBrick Revenue % Increase in EdeBrick Revenue % Increase in Enployee Costs % Increase in Enployee Costs % Increase in Electricky Bulk Purchases Xverage Cost Per Budgedet Employee Position (Remuneration) Average Cost Per Budgedet Employee Position (Remuneration) RAM % of PPR Asset Renew al and RAM as a % of PPE Debi Impainment % of Total Bubale Revenue Capital Eventue Entration Eventue Capital Eventue Borrowing (R000) Grant Funding and Other (R000) Borrowing % of Non Grant Funding Borrowing % of Non Grant Funding Capital Expenditure Total Capital Programm (R200)			208 478 296 867 (8 390) 0.0% 0.0% 38.8% 55 181 - - 2 933 100.0% 0.0% 29.4%	249 876 168 680 81 196 (13.4%) (64.6%) 0.0% (43.2%) (43.2%) (43.2%) (43.2%) (43.2%) (43.2%) (43.2%) (43.2%) (43.2%) 0.0% 0.0% 0.0% 0.0%	306 252 199 468 116 783 2.2.6% 4.4% 0.0% 12.3% 0.0% 0.0% 0.0% 140.4% 126 564 	228 417 325 869 (77 452) (78 45) 0.0% 72.0% (18.5%) 0.0% 206600.1003 283340.5876 0.0% 16.0% 45.9% 11 227 60 362 0.0% 84.3% 0.0%	267 135 (38 829) (0.0%) 0.0% 0.0% 0.0% (18.0%) 0.0% 0.0% 0.0% 0.0% 11 227 60 362 100.0% 84.3%	326 818 (98 402) 0.0% 0.0% 0.0% 0.0% 22.3% 0.0% 0.0% 45.9% 13.1% 0.0% 45.9% 11.227 -60 -62 100.0% 84.3%	(100.0%) 0.0% (100.0%) (100.0%) (100.0%) 0.0% 0.0%	- 219 695 251 574 (31 879) (3 879) (3 978) (7 978) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.		- 247 081 282 935 (35 853) 5.9% 5.9% 5.9% 5.9% 0.0% 0.0% 0.0% 42.1% - 42.625 0.0% 0.0%
Trend           Change in consumer debtors (current and non-current)           Total Operating Revenue           Data Data Data Exampliants           Operating Performance Surplus/Ordicit)           Cash and Cash Equivalents (a) June 2012)           Revenue           % Increase in Total Operating Revenue           % Increase in Property Rates & Services Charges           Expenditure           % Increase in Property Rates & Services Charges           Expenditure           % Increase in Property Rates & Services Charges           Expenditure           % Increase in Total Bilable Revenue           Datt Impairment % of Total Bilable Revenue           Capital Exercence           Internatity Funded & Other (R'000)           Internatity Funded & Other (R'000)           Internatity Funded & Other (R'000)           Internatity Secretated Index % of Non Grant Funding           Borrow ing (R'04 Non Crant Funding           Borrow i			288,478 296,667 (8,399) 0,0% 38,8% 55,181 - 22,933 100,0% 29,4% 83,893 83,893 - 0,0%	249 876 166 680 81 196 (13.4%) (64.6%) 0.0% (6.6%) 0.0% 0.0% 1.5% 1.5% 1.5% 1.5% 0.0% 5.7% 0.0% 5.7% 0.0%	306 252 199 468 116 783 22.6% 4.4% 0.0% 1.2.3% 12.3% 12.3% 0.0% 0.0% 0.0% 140.4% 126 564 -37 771 100.0% 0.0% 53 309 0.0%	228 417 325 869 (77 452) (77 452) 0.0% (18.5%) 0.0% (18.5%) 0.0% (18.5%) 0.0% (18.5%) 0.0% (19.5%) 2050000 203000 1000% 45.9% 11 1227 	267 135 (38 829) (0.0%) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%	326 818 (98 402) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	(100.0%) 0.0% (100.0%) (100.0%) (100.0%) 0.0% 0.0% 	- 219 695 251 574 (31 879) (31 879) (3 88%) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%		- 247 081 282 935 (35 853) 5.9% 5.9% 0.0% 5.9% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%
Trend           Change in consumer debtors (current and non-current)           Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012)           Revenue           % Increase in Total Operating Revenue           % Increase in Electricity Bulk Purchases           Average Cost Per Budgeted Employee Position (Remuneration)           Akt 3 of PPE           Master Cost           Moritage Cost Per Councillor (Remuneration)           Rum 3 of PPE           Debt Impairment % of Total Etables Revenue           Caraf Funding and Other (R'000)           Borraw Funding 3 of Otal Funding           Merand S of File Rudgeted Etables Revenue           Caraf Funding 3 of Otal Funding           Master Revenue           Internativ Fundia 3 of Other (R'000)           Borraw 1 (R'000)           Caraf Funding 3 of Total Funding           Caraf Fund 9 (N' of Cotal Capital Capital Expenditure <td></td> <td></td> <td>288 478 296 667 (8 390) 0.2% 0.0% 38.8% 55 181 32 93 3100 % 0.0% 29.4% 83 893 - 0.0%</td> <td>249 876 168 680 81 196 (13.4%) (64.6%) (64.6%) (65.4%) (65.4%) (65.4%) (13.2%) (65.4%) (13.2%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) 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11,27 10,0% 11,27 10,0% 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 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0.0% 0.0% 0.0</td> <td>(100.0%) 0.0% (100.0%) (100.0%) (100.0%) 0.0% 0.0% - - - 0.0% 0.0% - - - - - - - - - - - - -</td> <td>- 219 495 251 574 (31 879) (3 8%) (7 5%) 0 9.8% (5 8%) 62.0% 0 0 0,0% 0,0% 0,0% 0,0% 100.0% 100.0% 25 591 - 25 591 - 25 591 - 26,7%</td> <td></td> <td>- 247 081 282 935 (35 895 5.9% 5.9% 5.9% 5.9% 5.9% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 100.0% 100.0%</td>			288 478 296 667 (8 390) 0.2% 0.0% 38.8% 55 181 32 93 3100 % 0.0% 29.4% 83 893 - 0.0%	249 876 168 680 81 196 (13.4%) (64.6%) (64.6%) (65.4%) (65.4%) (65.4%) (13.2%) (65.4%) (13.2%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) (13.4%) 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Trend           Change in consumer debiors (current and non-current)           Total Operating Expanditure Total Operating Expanditure Total Operating Expanditure (Construction Expanditure)           Cash and Cash Equivalents (20 June 2012)           Revenue           % Increase in Total Operating Revenue           % Increase in Total Operating Revenue           % Increase in Total Operating Expenditure           Debt Impairment % of Total Elitable Revenue           Optal Expenditure           Debt Impairment % of Total Enditable           Grant Funding and Other (R'000)           Grant Funding & of Total Funding           Grant Funding & Othel Capital Expenditure           Cash Coverage Atom           Asset Renew al % of Total Capital Expenditure			288,478 296,667 (8,399) 0,0% 38,8% 55,181 - 22,933 100,0% 29,4% 83,893 83,893 - 0,0%	249 876 166 680 81 196 (13.4%) (64.6%) 0.0% (6.6%) 0.0% 0.0% 1.5% 1.5% 1.5% 1.5% 0.0% 5.7% 0.0% 5.7% 0.0%	306 252 199 468 116 783 22.6% 4.4% 0.0% 1.2.3% 12.3% 12.3% 0.0% 0.0% 0.0% 140.4% 126 564 -37 771 100.0% 0.0% 53 309 0.0%	228 417 325 869 (77 452) (77 452) 0.0% (18.5%) 0.0% (18.5%) 0.0% (18.5%) 0.0% (18.5%) 0.0% (19.5%) 2050000 203000 1000% 45.9% 11 127 -60 362 100.0% 0.0% 84.3% 17.59 2.223 3.156	267 135 (38 829) (0.0%) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%	326 818 (98 402) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	(100.0%) 0.0% (100.0%) (100.0%) (100.0%) 0.0% 0.0% 	- 219 695 251 574 (31 879) (31 879) (3 88%) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%		- 247 081 282 935 (35 853) 5.9% 5.9% 0.0% 5.9% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%
Trend           Change in consumer debtors (current and non-current)           Total Operating Expenditure           Deprating Performance Surplus/(Deficit)           Operating Expenditure           Deprating Expenditure           Revenue           Total Operating Expenditure           Revenue           Revenue           Total Operating Expenditure           Revenue           % Increase in Property Rates Revenue           % Increase in Electricity Revenue           % Increase in Engloyce Costs           % Increase in Engloyce Costs           % Increase in Electricity Bulk Purchases           Average Cost Per Budgeted Employce Position (Remuneration)           Akt # So of PE           Asset Renew al and R&M as a % of PPE           Debt Impairment % of Total Bitable Revenue           Capital Revenue           Inernality Fundid & Ohner (R'000)           Bernality Encode & Noner (R'000)           Retensity and % of Total Expenditure           Capital Expenditure           Total Capital Programme (R'000)           Asset Renew al % of Total Capital Expenditure           Capital Expenditure           Capital Expenditure           Cast Receipts % of Rate Payer & Other           Casto Receipts % of Rate Pay			288 478 296 667 (8 390) 0.2% 0.0% 38.8% 55 181 32.93 3.8.9% 0.0% 0.0% 83.89% 8.3.893 0.0% 17.6%	249 876 168 680 81 196 (13.4%) (64.6%) (64.6%) (65.4%) (43.2%) (4.2%) (4.2%) (5.5% 1.0% 47.2% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 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0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0	306 252 199 468 116 783 22.6% 4.4% 0.0% 1.2.3% 12.3% 12.3% 0.0% 0.0% 0.0% 140.4% 126 564 -37 771 100.0% 0.0% 53 309 0.0%	228 417 325 669 (77 452) 17,8% 0,0% 0,0% 0,0% 0,0% 0,0% 0,0% 17,8% 11,2% 11,2% 12,2% 0,0% 0,0% 0,0% 16,0% 45,9% 0,0% 0,0% 0,0% 11,227 100,0% 0,0% 11,27 6,37 11,27 6,37 11,27 10,0% 11,27 10,0% 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 11,27 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Trend           Change in consumer debtors (current and non-current)           Total Operating Expenditure           Deprating Performance Surplus/(Deficit)           Operating Expenditure           Deprating Expenditure           Revenue           Total Operating Expenditure           Revenue           Revenue           Total Operating Expenditure           Revenue           % Increase in Property Rates Revenue           % Increase in Electricity Revenue           % Increase in Engloyce Costs           % Increase in Engloyce Costs           % Increase in Electricity Bulk Purchases           Average Cost Per Budgeted Employce Position (Remuneration)           Akt # So of PE           Asset Renew al and R&M as a % of PPE           Debt Impairment % of Total Bitable Revenue           Capital Revenue           Inernality Fundid & Ohner (R'000)           Bernality Encode & Noner (R'000)           Retensity and % of Total Expenditure           Capital Expenditure           Total Capital Programme (R'000)           Asset Renew al % of Total Capital Expenditure           Capital Expenditure           Capital Expenditure           Cast Receipts % of Rate Payer & Other           Casto Receipts % of Rate Pay			288 478 296 667 (8 390) 0.2% 0.0% 38.8% 55 181 32 93 3100 % 0.0% 29.4% 83 893 - 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Trend Change in consumer debtors (current and non-current)         Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/Docficit) Cash and Cash Berling Revenue % Increase in Total Operating Revenue % Increase in Electickty Revenue % Increase in Engloyce Costs % Increase in Ser Councillor (Remuneration) RAM % of PPE Debt Impairment % of Total Billable Revenue Capital Exercise Distribution (R000) Networking % Of Not Crant Funding Borrowing % of Notal Funding Crant Eurding % of Total Funding Capital Exercise More and % of Total Funding Crant Eurding % of Total Funding Capital Exercise More and % of Total Expenditure Cash Cash Coverage Ratio Crast Raing (2009/10) Capital Exercise % of Capital Expenditure Cash Cash Coverage Natio Creating Constang Borrowing Receipts % of Capital Expenditure Cash Cash Coverage Ratio Cash Coverage Ratio Borrowing Receipts % of Capital Expenditure Cash Cash Coverage Natio Creating Constang Borrowing Receipts % of Capital 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0.0% 0.0% 0.0% 0.0% 100.0% 100.0% 28.781 67.5% (0)
Trend           Change in consumer debtors (current and non-current)           Total Operating Expenditure           Total Operating Expenditure           Total Operating Expenditure           Cash and Crist Equivalents (30 June 2012)           Revenue           % Increase in Total Operating Revenue           % Increase in Electricity Revenue           % Increase in Englisty Rates & Services Charges           Expenditure           % Increase in Englisty Rates & Services Charges           % Increase in Englisty Rates & Services Charges           % Increase in Englisty Costs           % Increase in Englisty Costs           % Increase in and RAM as 3 % of PPE           Debt Impairment % of Total Bitable Revenue           Capital Revenue           Borrowing (R000)           Grant Funding and Other (R000)           Grant Funding of Total Capital Expenditure           Total Capital Expenditure           Total Capital Expenditure           Total Capital Expenditure           Cash Conge Ratio           Cash Coverage Ratio           Barrowing Ke of Capital Exp			288 478 296 667 (8 390) 0.2% 0.0% 38.6% 55 181 22 973 100.0% 29.4% 0.0% 29.4% 0.0% 17.6% 0 0.2%	249 876 168 680 81 196 (13.4%) 0% (43.2%) (43.2%) (45.4%) (45.4%) 0.5% 1.0% 47.2% 0.0% 0.5% 1.0% 47.2% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0	306 252 199 468 116 783 22 6% 0.7% 0.7% 0.7% 0.0% 0.0% 12.8% 0.0% 0.0% 12.6% 0.0% 126 564 37 - 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Trend Change in consumer debtors (current and non-current)         Total Operating Revenue Total Operating Expenditures Operating Performance Surplus/Doefficit) Cash and Cash Equivalents (20 June 2012).         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EC135 Intsika Yethu - Supporting Table	SA2	2 Summary c	ouncillor and	d staff benef	its			201//47 11	Indium Trans	avon
Summary of Employee and Councillor remuneration	Ref	2012/13	2013/14	2014/15	Cu	rrent Year 2015	5/16		ledium Term F Inditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Councillors (Political Office Bearers plus Othe	1 er)	A	В	С	D	E	F	G	Н	
Basic Salaries and Wages Pension and UIF Contributions		11 539	12 729		10 332		10 332	11 226	11 922	12 626
Medical Aid Contributions									-	-
Motor Vehicle Allowance Cellphone Allowance					2 243 973		2 243 973	2 348 876	2 494 931	2 641 986
Housing Allow ances									-	-
Other benefits and allow ances Sub Total - Councillors		11 539	12 729		619 14 167		619 14 167	12 14 463	13 15 359	13 16 266
% increase	4	11 234	12 729	- (100.0%)	14 167	- (100.0%)	- 14 167	2.1%	6.2%	5.9%
Senior Managers of the Municipality	2									
Basic Salaries and Wages Pension and UIF Contributions								8 514	9 042	9 575
Medical Aid Contributions									_	
Overtime Performance Bonus								418	- 444	- 470
Motor Vehicle Allowance	3							410	-	-
Cellphone Allow ance Housing Allow ances	3								-	-
Other benefits and allow ances	3								1	
Payments in lieu of leave									-	-
Long service awards Post-retirement benefit obligations	6								1	
Sub Total - Senior Managers of Municipality		-	-	-	-	-	-	8 932	9 486	10 046
% increase	4		-	-	-	-	-	-	6.2%	5.9%
Other Municipal Staff Basic Salaries and Wages					47 705	14 455	103 780	70 023	74 365	78 752
Pension and UIF Contributions					8 692			8 386	8 905	9 431
Medical Aid Contributions Overtime					3 197			4 202	4 462	4 725
Performance Bonus					4 014			418	444	470
Motor Vehicle Allowance Cellphone Allowance	3				6 937 799			5 534 566	5 877 601	6 223 637
Housing Allow ances	3				2 086			50	54	57
Other benefits and allow ances Payments in lieu of leave	3				1 727			5 277	5 604	5 935
Long service awards									1	
Post-retirement benefit obligations	6				75 450		100 700	04.457	-	-
Sub Total - Other Municipal Staff % increase	4	-	_		75 158	14 455 (80.8%)	103 780 618.0%	94 456 (9.0%)	100 312 6.2%	106 230 5.9%
Total Parent Municipality	-	11 539	12 729	-	89 325	14 455	117 947	117 851	125 157	132 542
			10.3%	(100.0%)	-	(83.8%)	716.0%	(0.1%)	6.2%	5.9%
Board Members of Entities Basic Salaries and Wages Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Motor Vehicle Allow ance Celiphone Allow ance Celiphone Allow ances Other benefits and allow ances Board Fees Pay ments in lieu of leave Long service aw ards Post-retirement benefit obligations	3 3 3 3 6									
Sub Total - Board Members of Entities		-	-	-	-	-	-	-	-	-
% increase Senior Managers of Entities	4		-	-	-	-	-	-	-	-
Basic Salaries and Wages Pension and UIF Contributions Medical Ald Contributions Overtime Performance Bonus Motor Vehicle Allowance Cellphone Allowance Housing Allowances Other benefits and allowances Pay ments in lieu of leave Long service aw ards Post-retirement benefit obligations	3336									
Sub Total - Senior Managers of Entities		-	-	-	-	-	1	-	-	_
% increase Other Staff of Entities	4		-	-	-	-		-	-	-
Uner start of Entitles Basic Salaries and Wages Pension and UIF Contributions Medical Ald Contributions Overtime Performance Bonus Motor Vehicle Allow ance Celiphone Allow ance Housing Allow ances Other benefits and allow ances Payments in lieu of leave Long service awards	3 3 3									
Post-retirement benefit obligations	6									
Sub Total - Other Staff of Entities % increase	4	-	_	-		_	-	_	_	-
Total Municipal Entities	-	-	-	-	-	-	-	-	-	-
TOTAL SALARY, ALLOWANCES & BENEFITS		11 539	12 729		89 325	14 455	117 947	117 851	125 157	132 542
% increase	4	11 539	12 729	- (100.0%)	67 325	(83.8%)	716.0%	(0.1%)	6.2%	132 542
TOTAL MANAGERS AND STAFF	5,7	-	-	-	75 158	14 455	103 780	103 388	109 798	116 276

## MBRR SA23 - Salaries, allowances and benefits (political office bearers/councillors/ senior managers)

# EC135 Intsika Yethu - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Councillors	3							
Speaker	4							-
Chief Whip								-
Executive Mayor Deputy Executive Mayor								-
Executive Committee								_
Total for all other councillors			11 226 160		3 237 688			
Total Councillors	8	-	11 226 160	-	3 237 688			14 463 848
						<i>v</i>		
Senior Managers of the Municipality	5		4 105 /04					4 550 574
Municipal Manager (MM)			1 485 604			64 960		1 550 564
Chief Finance Officer			1 405 698			57 471		1 463 169
								-
								-
								-
List of each offical with packages >= senior manager			1 405 (00			40 510		1 454 200
Community services manager Corporate services manager			1 405 698 1 405 698			48 510 80 459		1 454 209 1 486 158
						80 459 80 459		1 486 158
LED Manaager Infrastructure Manager			1 405 698 1 405 698			80 459 86 205		1 480 158
			1 403 070			00 200		- 1 471 704
								_
								_
								-
		1						-
								-
								-
								-
Total Senior Managers of the Municipality	8,10	-	8 514 096	-	-	418 065		- 8 932 162
A Heading for Each Entity	6,7	N. 7						
	100 k.							
List each member of board by designation								_
List each member of board by designation								-
List each member of board by designation								
List each member of board by designation								-
List each member of board by designation								-
List each member of board by designation								
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List each member of board by designation								
List each member of board by designation								
List each member of board by designation								
List each member of board by designation								
	8,10	_	-		-	_		
Total for municipal entities	8,10	-	-			_		

### MBRR SA24 – Summary of personnel numbers

## EC135 Intsika Yethu - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref		2014/15		Cur	rent Year 201	5/16	Bu	dget Year 201	6/17
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)					50		50	-	-	-
Board Members of municipal entities	4									
Municipal employees	5									
Municipal Manager and Senior Managers	3				6		6	6	6	6
Other Managers	7				27	26	1	23	22	1
Professionals		-	-	-	173	119	54	2	2	-
Finance					35	23	12	2	2	
Spatial/town planning					5	2	3			
Information Technology					5	1	4			
Roads								-	-	-
Electricity					2	1	1			
Water										
Sanitation										
Refuse										
Other					126	92	34	-	-	
Technicians		-	-	-	50	33	17	452	369	83
Finance										
Spatial/town planning										
Information Technology										
Roads					50	33	17			
Electricity								-	-	
Water										
Sanitation										
Refuse										
Other								452	369	83
Clerks (Clerical and administrative)					30	30		70	70	
Service and sales workers										
Skilled agricultural and fishery workers										
Craft and related trades										
Plant and Machine Operators					23	22	1			
Elementary Occupations										
TOTAL PERSONNEL NUMBERS	9	-	-	-	359	230	129	553	469	90
% increase					-	-	-	54.0%	103.9%	(30.2%)
Total municipal employees headcount	6, 10				-	-	-			
	8, 10				44	32	12	32	23	9
Human Resources personnel headcount	8, 10				53	44	9	77	53	24
Haman Resources personner neducount	3, 10				55	44	,			24

MBRR SA25 - Budgeted monthly revenue and expenditure

## EC135 Intsika Yethu - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description R	Ref				<u>.</u>		Budget Ye	ear 2016/17						Medium Terr	n Revenue and Framework	d Expenditure
R thousand		July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue By Source																
Property rates		301	301	301	301	301	301	301	301	301	301	301	301	3 609	3 833	4 059
Property rates - penalties & collection charges													-	-	-	-
Service charges - electricity revenue													-	-	-	-
Service charges - water revenue													-	-	-	-
Service charges - sanitation revenue													-	-	-	-
Service charges - refuse revenue		58	58	58	58	58	58	58	58	58	58	58	58	692	735	778
Service charges - other													5 489	5 489	5 829	6 173
Rental of facilities and equipment		62	62	62	62	62	62	62	62	62	62	62	62	747	793	840
Interest earned - external investments		26	26	26	26	26	26	26	26	26	26	26	26	309	328	348
Interest earned - outstanding debtors													-	-	-	-
Dividends received													-	-	-	-
Fines		27	27	27	27	27	27	27	27	27	27	27	27	321	341	361
Licences and permits		80	80	80	80	80	80	80	80	80	80	80	80	964	1 024	1 084
Agency services		38	38	38	38	38	38	38	38	38	38	38	38	450	478	506
Transfers recognised - operational		56 293	108	108	108	54 483	108	108	108	54 483	108	108	112	166 235	176 542	186 958
Other rev enue		3 972	3 972	3 972	3 972	3 972	3 972	3 972	3 972	3 972	3 972	3 972	(17)	43 678	46 386	49 123
Gains on disposal of PPE													-	-	-	-
Total Revenue (excluding capital transfers and co	ont	60 856	4 671	4 671	4 671	59 046	4 671	4 671	4 671	59 046	4 671	4 671	6 174	222 494	236 289	250 230
Expenditure By Type																
Employ ee related costs		8 616	8 616	8 616	8 616	8 616	8 616	8 616	8 616	8 616	8 616	8 616	8 616	103 388	109 798	116 276
Remuneration of councillors		1 205	1 205	1 205	1 205	1 205	1 205	1 205	1 205	1 205	1 205	1 205	1 205	14 464	15 361	16 267
Debt impairment		151	151	151	151	151	151	151	151	151	151	151	151	1 809	1 921	2 035
Depreciation & asset impairment		30 070	-	-	-	-	-	-	-	-	-	-	-	30 070	31 935	33 819
Finance charges		3	3	3	3	3	3	3	3	3	3	3	3	38	40	43
Bulk purchases		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services		88	88	88	88	88	88	88	88	88	88	88	88	1 055	1 120	1 186
Transfers and grants		340	340	340	340	340	340	340	340	340	340	340	340	4 080	4 333	4 589
Other expenditure		8 164	8 164	8 164	8 164	8 164	8 164	8 164	8 164	8 164	8 164	8 164	9 668	99 470	105 637	111 869
Loss on disposal of PPE		-	0	0	0	0	0	0	0	0	0	0	(0)	-	-	-
Total Expenditure		48 637	18 567	18 567	18 567	18 567	18 567	18 567	18 567	18 567	18 567	18 567	20 071	254 374	270 145	286 084
Surplus/(Deficit)		12 219	(13 895)	(13 895)	(13 895)	40 480	(13 895)	(13 895)	(13 895)	40 480	(13 895)	(13 895)	(13 896)	(31 880)	(33 856)	(35 854)
Transfers recognised - capital	A												-	-	-	-
Contributions recognised - capital													-	-	-	-
Contributed assets													-	-	-	-
Surplus/(Deficit) after capital transfers &		10.010	(12.005)	(12.005)	(40.005)	40,400	(40.005)	(12.005)	(10.005)	10,100	(40.005)	(40.005)	(40.001)	(04.000)	(00.05/)	(05.05.0
contributions		12 219	(13 895)	(13 895)	(13 895)	40 480	(13 895)	(13 895)	(13 895)	40 480	(13 895)	(13 895)	(13 896)	(31 880)	(33 856)	(35 854)
Tax ation													-	-	-	-
Attributable to minorities													-	- 1	-	
Share of surplus/ (deficit) of associate													_	_	_	_
	1	12 219	(12 005)	(13 895)	(13 895)	40 480	(13 895)	(12 005)	(13 895)	40 480	(12 00F)	(13 895)	(13 896)	(31 880)		(2E 0E A)
Surplus/(Deficit) 1	1	12 219	(13 895)	(13 895)	(13 895)	40 480	(13 895)	(13 895)	(13 895)	40 480	(13 895)	(13 895)	(13 896)	(31 880)	(33 856)	(35 854)

### MBRR SA26 - Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref						Budget Ye	ar 2016/17						Medium Tern	n Revenue and Framework	I Expenditure
R thousand		July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue by Vote           Vole 1 - Exco and Council           Vote 2 - Municipal Manager Office           Vote 3 - Corporate Services Office           Vote 5 - Community Services           Vote 6 - Budget and Treasury Office           Vote 7 - Local Economic Development           Vote 8 - [NAME OF VOTE 8]           Vote 9 - [NAME OF VOTE 9]           Vote 10 - [NAME OF VOTE 10]           Vote 11 - [NAME OF VOTE 12]           Vote 13 - [NAME OF VOTE 13]           Vote 14 - [NAME OF VOTE 14]	Offic	19 478 206 56 552	206	206	206	19 478 206 51 121	206	206	206	19 478 206 51 121	206	206	1 000 - - 1 500 506 0 - - - - - - - - - - -	2016/17 1 000 - - 59 934 2 767 158 794 - - - - - - - - - - -	+1 2017/18 - - - - - - - - - - - - -	+2 2018/19 - - 67 405 3 112 178 589 - - - - - - - - - - - - -
Vote 15 - [NAME OF VOTE 14]													-	-	-	-
Total Revenue by Vote		76 236	206	206	206	70 805	206	206	206	70 805	206	206	3 006	222 495	236 290	250 231
Expenditure by Vote to be appropriated Vote 1 - Exco and Council Vote 2 - Municipal Manager Office Vote 3 - Corporate Services Office Vote 4 - Infrastructure Planning and Development O Vote 5 - Community Services Vote 6 - Budget and Treasury Office Vote 7 - Local Economic Development Vote 8 - [NAME OF VOTE 8] Vote 9 - [NAME OF VOTE 9] Vote 10 - [NAME OF VOTE 10] Vote 11 - [NAME OF VOTE 10] Vote 13 - [NAME OF VOTE 12] Vote 13 - [NAME OF VOTE 13] Vote 14 - [NAME OF VOTE 14] Vote 15 - [NAME OF VOTE 15]	Offic	1 494 1 512 2 055 6 847 2 565 5 972 519	2 744 1 512 2 755 6 847 2 865 6 522 519 - - - - - - - - - - - - - - - - -	19 181 18 148 25 363 82 169 31 078 72 209 6 226 - - - - - - - - - - - - - - - - - -	20 370 19 273 26 936 87 264 33 005 76 686 6 612 - - - - - - - - - - - - - - - -	21 572 20 410 28 525 92 412 34 952 81 210 7 002 - - - - - - - - - - - - - -										
Total Expenditure by Vote		20 965	20 965	20 965	20 965	20 965	20 965	20 965	20 965	20 965	20 965	20 965	23 765	254 374	270 145	286 084
Surplus/(Deficit) before assoc. Tax ation Attributable to minorities Share of surplus/ (deficit) of associate Surplus/(Deficit)	1	55 271	(20 759)	(20 759)	(20 759)	49 840	(20 759)	(20 759)	(20 759)	49 840	(20 759)	(20 759)	(20 759) - - - - (20 759)		(33 855) - - - - (33 855)	(35 853) - - - - (35 853)

### EC135 Intsika Yethu - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	J						ear 2016/17						Medium Terr	n Revenue and Framework	d Expenditure
R thousand		July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue - Standard																
Governance and administration		56 552	-	-	-	51 121	-	-	-	51 121	-		1 000	159 794	169 702	179 714
Executive and council													1 000	1 000	1 062	1 125
Budget and treasury office		56 552				51 121				51 121			0	158 794	168 640	178 589
Corporate services													-			-
Community and public safety		206	206	206	206	206	206	206	206	206	206	206	506	2 767	2 939	3 112
Community and social services		206	206	206	206	206	206	206	206	206	206	206	506	2 767	2 939	3 112
Sport and recreation													-	-	-	-
Public safety													- 1	-	-	-
Housing													- 1	-	-	-
Health													-	-		
Economic and environmental services		19 478	-	-	-	19 478	-	-	-	19 478	-	-	1 500	59 934	63 650	67 405
Planning and development													-	-		
Road transport		19 478				19 478				19 478			1 500	59 934	63 650	67 405
Environmental protection													-	-		
Trading services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Electricity													-	-	-	
Water													-	-	-	
Waste water management													-	-		-
Waste management													-	-	-	
Other													-	-	-	-
Total Revenue - Standard		76 236	206	206	206	70 805	206	206	206	70 805	206	206	3 006	222 495	236 290	250 231
Expenditure - Standard																
Governance and administration		11 033	11 033	11 033	11 033	11 033	11 033	11 033	11 033	11 033	11 033	11 033	13 533	134 901	143 265	151 717
Executive and council		3 007	3 007	3 007	3 007	3 007	3 007	3 007	3 007	3 007	3 007	3 007	4 256	37 329	39 643	41 982
Budget and treasury office		5 972	5 972	5 972	5 972	5 972	5 972	5 972	5 972	5 972	5 972	5 972	6 521	72 209	76 686	81 210
Corporate services		2 055	2 055	2 055	2 055	2 055	2 055	2 055	2 055	2 055	2 055	2 055	2 755	25 363	26 936	28 525
Community and public safety		2 565	2 565	2 565	2 565	2 565	2 565	2 565	2 565	2 565	2 565	2 565	2 865	31 078	33 005	34 952
Community and social services		2 565	2 565	2 565	2 565	2 565	2 565	2 565	2 565	2 565	2 565	2 565	2 865	31 078	33 005	34 952
Sport and recreation		2 000	2 303	2 000	2 303	2 303	2 303	2 303	2 303	2 000	2 303	2 303	2 000	51 070		
Public safety													_	_	_	
Housing													_			
Health													_			
Economic and environmental services		7 366	7 366	7 366	7 366	7 366	7 366	7 366	7 366	7 366	7 366	7 366	7 367	88 395	93 876	99 414
Planning and development		519	519	519	519	519	519	519	519	519	519	519	519	6 226	6 612	7 002
Road transport		6 847	6 847	6 847	6 847	6 847	6 847	6 847	6 847	6 847	6 847	6 847	6 848	82 169	87 264	92 412
Environmental protection		0 047	0 047	0 047	0.047	0.047	0.041	0.047	0.047	0 047	0.047	0.047	0 040	02 107	07 204	72 412
Trading services		-				-	-	-	_	-	-	-		-		-
Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Water														-	-	-
														-	-	-
Waste water management														-	-	-
Waste management Other													-		-	_
Total Expenditure - Standard		20 965	20 965	20 965	20 965	20 965	20 965	20 965	20 965	20 965	20 965	20 965	23 765	254 374	270 145	286 084
Surplus/(Deficit) before assoc.	+	55 271	(20 759)	(20 759)	(20 759)	49 840	(20 759)	(20 759)	(20 759)	49 840	(20 759)	(20 759)	(20 759)	(31 879)	(33 855)	(35 853)
		55 271	(20 7 3 7)	(20 737)	(20 / 37)	47 040	(20 7 37)	(20 / 37)	(20 / 37)	47 040	(20 / 37)	(20 7 37)		(310/7)	(33 833)	(55 555)
Share of surplus/ (deficit) of associate		EE 074	(20.75.0)	(20.75.0)	(20.750)	40.040	(20.750)	(20.750)	(20.750)	40.040	(20.750)	(20.750)	-	(21.070)	(22.055)	(25.052)
Surplus/(Deficit)	1	55 271	(20 759)	(20 759)	(20 759)	49 840	(20 759)	(20 759)	(20 759)	49 840	(20 759)	(20 759)	(20 759)	(31 879)	(33 855)	(35 853)

### EC135 Intsika Yethu - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

## MBRR SA28 - Budgeted monthly capital expenditure (municipal vote)

## EC135 Intsika Yethu - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref						Budget Ye	ar 2016/17						Medium Term	Revenue and Framework	Expenditure
														-		
thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2016/17	Budget Year	-
Iulti-year expenditure to be appropriated	1													2016/17	+1 2017/18	+2 2018/19
Vote 1 - Ex co and Council	'												_		-	
Vote 2 - Municipal Manager Office													_	_	-	_
													_	-	-	-
Vote 3 - Corporate Services Office	060													-	-	-
Vote 4 - Infrastructure Planning and Development		e											-	-	-	-
Vote 5 - Community Services													-	-	-	-
Vote 6 - Budget and Treasury Office													-	-	-	-
Vote 7 - Local Economic Development													-	-	-	-
Vote 8 - [NAME OF VOTE 8]													-	-	-	-
Vote 9 - [NAME OF VOTE 9]													-	-	-	-
Vote 10 - [NAME OF VOTE 10]													-	-	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
apital multi-year expenditure sub-total	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ingle-year expenditure to be appropriated																
Vote 1 - Exco and Council													-	-	-	-
Vote 2 - Municipal Manager Office													-	-	-	
Vote 3 - Corporate Services Office													-	-	-	
Vote 4 - Infrastructure Planning and Development	Offic	3 158	3 158	3 158	3 158	3 158	3 158	3 158	3 158	3 158	3 158	3 158	3 158	37 900	40 250	42 625
Vote 5 - Community Services													-	-	-	-
Vote 6 - Budget and Treasury Office													-	-	-	-
Vote 7 - Local Economic Development													-	-	-	
Vote 8 - [NAME OF VOTE 8]													-	-	-	
Vote 9 - [NAME OF VOTE 9]													-	-	-	
Vote 10 - [NAME OF VOTE 10]													-	-	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
Vote 15 - [NAME OF VOTE 15]	4												-	-	-	-
apital single-year expenditure sub-total	2	3 158	3 158	3 158	3 158	3 158	3 158	3 158	3 158	3 158	3 158	3 158	3 158	37 900	40 250	42 62
otal Capital Expenditure	2	3 158	3 158	3 158	3 158	3 158	3 158	3 158	3 158	3 158	3 158	3 158	3 158	37 900	40 250	42 62

### MBRR SA29 - Budgeted monthly capital expenditure (standard classification)

### Medium Term Revenue and Expenditure Description Budget Year 2016/17 Ref Framework Budget Year | Budget Year | Budget Year Nov. R thousand July August Sept. October Dec. January Feb. March April May June 2016/17 +1 2017/18 +2 2018/19 Capital Expenditure - Standard 1 Governance and administration _ -_ --_ - 10 -_ _ -Executive and council _ -_ Budget and treasury office _ _ _ Corporate services _ _ _ ---Community and public safety -------_ -_ _ Community and social services _ Sport and recreation _ Public safety _ Housing Health _ Economic and environmental services ----------_ _ _ Planning and development _ Road transport _ -Environmental protection Trading services --------_ --_ -_ Electricity _ Water _ _ Waste water management _ _ Waste management _ _ _ Other _ _ Total Capital Expenditure - Standard 2 -------------_ Funded by: National Government 3 325 3 325 3 325 3 325 3 325 3 325 3 325 3 325 3 325 3 325 1 330 37 900 40 250 42 625 3 325 Provincial Government _ _ District Municipality _ _ _ Other transfers and grants _ 3 325 1 330 Transfers recognised - capital 3 325 3 325 3 325 3 325 3 325 3 325 3 325 3 325 3 325 3 325 37 900 40 250 42 625 Public contributions & donations _ Borrowing _ _ _ Internally generated funds _ _ 3 325 1 330 Total Capital Funding 3 325 3 325 3 325 3 325 3 325 3 325 3 325 3 325 3 325 3 325 37 900 40 250 42 625

### EC135 Intsika Yethu - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

### EC135 Intsika Yethu - Supporting Table SA34a Capital expenditure on new assets by asset class

EC135 Intsika Yethu - Supporting Table Description	Ref	4a Capital ex 2012/13	2013/14	new assets 2014/15		SS rrent Year 2015	5/16		ledium Term R	
		Audited	Audited	Audited	Original	Adjusted	Full Year	-	nditure Frame Budget Year	
R thousand	1	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2016/17	+1 2017/18	+2 2018/19
Capital expenditure on new assets by Asset C Infrastructure	lass/s	ub-class			62 062		20 000	7 029	7 464	7 905
Infrastructure - Road transport					14 571		20 000	7 029	7 464	7 905
Roads, Pavements & Bridges					14 571				-	-
Storm water									-	-
Infrastructure - Electricity		-	-	-	32 846	-	20 000	-	-	-
Generation									-	-
Transmission & Reticulation Street Lighting					20 000 12 846		20 000		-	-
Infrastructure - Water		-	-	_	-		_	-	_	_
Dams & Reservoirs									_	-
Water purification									-	-
Reticulation									-	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Reticulation Sewerage purification									-	-
Infrastructure - Other		-	_	-	14 645	-	-	7 029	7 464	7 905
Waste Management								4 318	4 585	4 856
Transportation	2				12 627				-	-
Gas									-	-
Other	3				2 018			2 711	2 879	3 049
Community		-	_	_	1 635	-	_	3 546	3 765	3 988
Parks & gardens										
Sportsfields & stadia Sw imming pools								3 546	3 765	3 988
Community halls									-	-
Libraries Recreational facilities					1 635					-
Fire, safety & emergency					1 035				_	
Security and policing									-	-
Buses Clinics	7								_	Ξ.
Museums & Art Galleries									-	-
Cemeteries Social rental housing	8								-	-
Other	°								_	
Heritage assets Buildings		-	_	-	-		_	_	-	-
Other	9								-	-
Investment properties		_	_	_	_	_	_	_	_	_
Housing development									-	-
Other									-	-
Other assets		-	- ·		3 770	-	_	1 735	1 843	1 951
General vehicles					350				-	-
Specialised vehicles Plant & equipment	10	-	-	-		-	-	—	-	-
Computers - hardware/equipment					_				-	-
Furniture and other office equipment Abattoirs					20				_	-
Markets									_	_
Civic Land and Buildings									-	-
Other Buildings Other Land								1 735	1 843	1 951
Surplus Assets - (Investment or Inventory)										Ξ.
Other									-	-
Agricultural assets			_		1 900			-	-	-
Shearing shed					1 900				_	-
Biological assets		_	_	_	_		_		_	
List sub-class		_	_	_	_	_	_	_	_	-
									-	-
Intangibles	•	_	_	_	_	_	_	_		_
Computers - software & programming									-	-
Other (list sub-class)									-	-
Total Capital Expenditure on new assets	1	-	-	-	69 367	-	20 000	12 309	13 072	13 844
Specialised vehicles	<b>1</b>	_	-	-	-	-	-	-	-	
Refuse		_	_	_	_	_	_		-	_
Fire									-	-
Conservancy									-	-
Ambulances									-	-

Description Ref	2012/13	2013/14	2014/15	Cui	rrent Year 2015	5/16		ledium Term R enditure Frame	
d 1	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2016/17	+1 2017/18	+2 2018/19
penditure on renewal of existing assets by	Asset Class/Su	ıb-class							
ure	-	-	-	718	-	-	25 591	27 178	28 781
ture - Road transport	-	-	-	-	-	-	25 591	27 178	28 781
s, Pavements & Bridges							9 570	10 164	10 763
n water							16 021	17 014	18 018
ture - Electricity	-	-	-	-	-		-	-	-
ture - Other	_	-	-	718	-	_	-	-	- 1
e Management				718				-	-
hr i				_					
t <u>y</u>	_	-	-	-		-	-	-	-
ssets	_	-	_	_	-	-	-	_	-
<u>;</u>								-	-
9								- *	<u> </u>
t properties	_	_			_	-	_	_	-
development								-	-
ts			_	109	_	_	_	_	_
vehicles				107				-	-
sed vehicles 10	-	-	-	-	-	-	-	-	- 1
equipment								-	
ers - hardware/equipment									r -
and other office equipment				109				-	-
s	_		_	1 396	_	-	_	-	- 1
ers - software & programming				1 070				-	-
st sub-class)				326				-	r -
tal Expenditure on renewal of existing 1	-	-	_	2 223	-		25 591	27 178	28 781
		-	-		-	-	25 591	27 178	

# EC135 Intsika Yethu - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

					J					
Description	Ref	2012/13	2013/14	2014/15	Cur	rrent Year 2015	5/16		ledium Term R enditure Frame	
R thousand	1	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
R mousand	1	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2016/17	+1 2017/18	+2 2018/19
Repairs and maintenance expenditure by Ass	et Cla	ss/Sub-class								
Infrastructure		926	2 302	-	3 277	-	3 277	-		-
Infrastructure - Road transport		926	2 302	-	3 277	- >	3 277	-	-	-
Roads, Pavements & Bridges		926	2 302		3 277		3 277		-	-
Storm water									<b>-</b>	-
Infrastructure - Electricity		-	-	-	-	_		-	-	-
Heritage assets		-	_	-	3 042	1	3 042	-	_	_
Buildings					3 042		3 042		-	-
Other	9								<b>۲</b> –	-
Investment properties		-	-	_	-	-	-	-	-	-
Housing development Other									-	-
Other assets		_	_		2 456	_	2 456	250	266	281
General vehicles									-	-
Specialised vehicles	10	-	-	-	-	-	-	-		-
Plant & equipment					2 382		2 382		<b>[</b> -	-
Computers - hardware/equipment Furniture and other office equipment					74		74		-	-
Abattoirs					74		74		F [	<b>•</b> _
Markets									r _	-
Civic Land and Buildings									<b>-</b>	
Other Buildings								250	266	281
Other Land Surplus Assets - (Investment or Inventory)									-	-
Other									F	<b>-</b> -
Agricultural assets			_	_	_			_	_	_
List sub-class									-	-
Biological assets		-	-	-	-	-	-	-	-	-
List sub-class										-
Intangibles		_	_	_	_			_	_	_
Computers - software & programming Other (list sub-class)									-	-
Total Repairs and Maintenance Expenditure	1	926	2 302		8 774		8 774	250	266	281
								•		
R&M as a % of PPE		0.2%	0.5%	0.0%	0.0%	0.0%	13.1%	0.0%	0.0%	0.0%
R&M as % Operating Expenditure		0.3%	1.4%	0.0%	2.7%	0.0%	2.7%	0.1%	0.1%	0.1%

## EC135 Intsika Yethu - Supporting Table SA34c Repairs and maintenance expenditure by asset class

R&M as a % of PPE	0.2%	0.5%	0.0%	0.0%	0.0%	13.1%	0.0%	0.0%	0.0%
R&M as % Operating Expenditure	0.3%	1.4%	0.0%	2.7%	0.0%	2.7%	0.1%	0.1%	0.1%

BRR SA35 - Future financial implications of the capital budget

# EC135 Intsika Yethu - Supporting Table SA34d Depreciation by asset class

Description	Ref	2012/13	2013/14	2014/15	Cu	rrent Year 2015	5/16		ledium Term R Inditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Depreciation by Asset Class/Sub-class Infrastructure Other assets		-	-	-	- 37 030	-		- 30 070	- 31 935	- 33 819
General vehicles Specialised vehicles Plant & equipment Computers - hardware/equipment	10	_	_	_	-	-	-	-	-	-
Furniture and other office equipment Abattoirs Markets Civic Land and Buildings Other Buildings Other Land Surplus Assets - (Investment or Inventory)					22.000			20.070		
Other Agricultural assets List sub-class		_	_	-	37 030	_	_	30 070	31 935 	- 33 819 
Biological assets List sub-class		-	-	-	_	_	_		-	-
Intangibles Computers - software & programming Other (list sub-class)				-	_	_	_	_	-	-
Total Depreciation	1	-	-	-	37 030	_	_	30 070	31 935	33 819
Specialised vehicles Refuse Fire Conservancy Ambulances		-	-	-	-	-	-	-		-

# EC135 Intsika Yethu - Supporting Table SA34d Depreciation by asset class

Description	Ref	2012/13	2013/14	2014/15	Cu	rrent Year 2015	5/16		ledium Term R enditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Depreciation by Asset Class/Sub-class		-	-	_	- 37 030	-	-	- 30 070	- 31 935	- 33 819
Other assets General vehicles Specialised vehicles Plant & equipment	10	-	-	-	-	-	-	-	-	-
Computers - hardware/equipment Furniture and other office equipment Abattoirs Markets Civic Land and Buildings Other Buildings Other Land Surplus Assets - (Inv estment or Inv entory)										
Other					37 030			30 070	<b>*</b> 31 935	33 819
Agricultural assets List sub-class		-			-				-	-
Biological assets List sub-class		-	-	-	-	-	_	-	-	-
Intangibles Computers - software & programming		-		-	_	_	_	_	_	-
Other (list sub-class) Total Depreciation	1	-	-		37 030		-	30 070	31 935	33 819
Specialised vehicles Refuse Fire Conservancy Ambulances		-	-	-	-	-	-	-		

# EC135 Intsika Yethu - Supporting Table SA34d Depreciation by asset class

Description	Ref	2012/13	2013/14	2014/15	Cu	rrent Year 2015	5/16		ledium Term R Inditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Depreciation by Asset Class/Sub-class		-	-	-	- 37 030	-	-	- 30 070	- 31 935	- 33 819
Other assets General vehicles Specialised vehicles Plant & equipment	10	-	-	-	-	-	-	-	-	-
Computers - hardware/equipment Furniture and other office equipment Abattoirs Markets Civic Land and Buildings Other Buildings Other Land Surplus Assets - (Inv estment or Inv entory)										
Other					37 030			30 070	<b>31 935</b>	33 819
Agricultural assets List sub-class		-	-		-				-	-
Biological assets List sub-class		-	-	-	-	_	_	-	-	-
Intangibles Computers - software & programming		-		-	_				_	-
Other (list sub-class) Total Depreciation	1	-	-	-	37 030	-		30 070	31 935	33 819
Specialised vehicles Refuse Fire Conservancy Ambulances		-	-	-	-	-	-	-	- - - -	-

### Legislation compliance status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

In year reporting

Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved and includes monthly published financial performance on the Municipal website.

📕 Internship programme

The Municipality is participating in the Municipal Financial Management Internship programme and has employed five interns undergoing training in various divisions of the Financial Services Department. One out of 5 Interns has been appointed as acquisition clerk from February 2016..

Herein Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

Audit Committee
An Audit Committee has been established and is fully functional.

📥 Annual Report

Annual report is compiled in terms of the MFMA and National Treasury requirements.

Budget Steering Committee has been established as well

## mSCOA implementation plan and progress to date

Intsika Yethu Local Municipality has established the m SCOA committees (Steering committee and Project

implementation committee)

Awareness workshop has been conducted for the Councilors, Senior Management and Middle Management

The Municipality has registered on the database

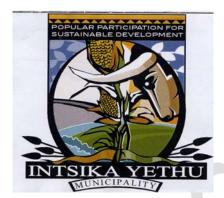
Project Plan has been tabled to Council

EC135 Intsika Yethu - Supporting	Table SA2 Matrix Financial Performance Budget (	(revenue source/expenditure type and dept )

		ICIAI Perform					Make 7	Mate 0	Vata 0	Mate 10	Vata 11	Mata 10	Mate 12	Vala 14	Vata 10	Tatal
	Vote 1 - Exco	Vote 2 -	Vote 3 -	Vote 4 -	Vote 5 -	Vote 6 -	Vote 7 -	Vote 8 -	Vote 9 -	Vote 10 -	Vote 11 -	Vote 12 -	Vote 13 -	Vote 14 -	Vote 15 -	Total
Ref	and Council	· ·						-			2000	-	-	-		
		Manager	Services	e Planning	Services	Treasury	Economic	VOTE 8]	VOTE 9]	VOTE 10]	VOTE 11]	VOTE 12]	VOTE 13]	VOTE 14]	VOTE 15]	
1		Office	Office	and		Office	Development									
-				Dovolonment												
						2 (00										2 (00
						3 609										3 609
																-
																-
																-
																-
																692
					847	6 926										7 773
				747												747
						309										309
																-
																-
																321
																964
					450											450
				1 500												1 500
	14 764	13 465	21 360	25 488	26 484	99 328	5 241									206 130
																-
cont	14 764	13 465	21 360	27 735	29 758	110 173	5 241		-	-	-	-	-	-	-	222 495
		12 445	20.205	24 225	25.270	12 744	E 241									103 388
	14 4/ 4	15 400	20 300	20 230	20 370	12 /04	0 Z41									103 366
	14 404					1 000										14 464
																30 070 38
						30										- 30
																-
			1 055													- 1 055
			1 000		4 000											4 080
					4 080	00.470										4 080 99 470
						99 470										99 470
		10.4/5	04.040	27.005	20.450		5.044									254 374
	14 464	13 465	21 360	26 235	29 458	144 151	5 241	-	-		-	-	-	-	-	254 374
ľ	300	(0)	0	1 500	300	(33 979)	(0)	-	-	-	-	-	-	-	-	(31 879)
																-
																-
																-
-	300	(0)	0	1 500	300	(33 979)	(0)	-	-	-	-	-	-	-	-	(31 879)
I		(-)				(,	(-)									(,
	Ref 1	Ref and Council 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Ref         and Council         Municipal Manager Office           1         Manager Office           1         14         13           14         13         465           14         13         465           14         13         465           14         13         465           14         464         13           14         13         465           300         (0)         (0)	Ref 1         and Council         Municipal Manager Office         Corporate Services Office           1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1 <td>Ref         and Council         Municipal Manager Office         Corporate Services Office         Infrastructur e Planning and Double content office           1        </td> <td>Aref         and Council         Municipal Manager Office         Corporate Services Office         Infrastructur e Planning and         Community Services and           1        </td> <td>Ref         and Council         Municipal Manager Office         Corporate Services Office         Infrastructur e Planning and         Community Services         Budget and Treasury Office           Non-to-service         Non-to-services         Non-to-services         Non-to-services         Non-to-services           Non-to-service         Non-to-services         Non-to-services         Non-to-services         Non-to-services           Non-to-service         Non-to-services         Non-to-services         Non-to-services         Non-to-services           14 764         13 465         21 360         27 735         29 758         110 173           14 764         13 465         20 305         26 235         25 378         12 764           14 464         13 465         20 305         26 235         25 378         12 764           1809         Non-to-services         Non-to-services         4 080         99 470           1055         24 235         29 458         144 151           300         00         0         1 500         300         (33 979)</td> <td>Aref         and Council Manager Office         Corporate Services Office         Infrastructu Planning and         Community Services         Budget and Treasury Office         Local Economic Development           N         Image: Services Office         Image: Services Office         Image: Services Provide Services         Image: Services Services         Image: Services Services&lt;</td> <td>Aref       and Council       Municipal Manager Office       Corporate Services       Infrastructur e Planning and       Community Services       Budget and Treasury Office       Local Economic Development       INAME OF VOTE 8]         Name of file       Office       Office       Infrastructur e Planning and       Community Services       Budget and Treasury Office       Local Economic       INAME OF VOTE 8]         Image: office       Office       Image: office</td> <td>Area       and Council Manager Office       Corporate Services Office       Infrastructur Planning and       Community Services       Budget and Treasury Office       Local Economic Developmen       INAME OF VOTE 8]       INAME OF VOTE 8]         Name       Office       Office       Norteened       Nortee</td> <td>Aref         and Council         Municipal Manager         Corporate Services Office         Infrastructur Planning and         Budget and Services         Local Leconomic Wile         NAME OF WOTE 91         NAME OF WOTE 91         NAME OF WOTE 91           Name         Office         Planning Office         Services Office         Infrastructur Planning         Services Office         Services Planning         Services Planning         Name OF VOTE 91         NAME OF VOTE 91         NAME OF VOTE 91           Name         Figure         Name         Figure         Name         Figure         Services         Se</td> <td>and Council       Municipal Office       Corporate Services Office       Infrastructur Office       Budget and Services       Local Economic       INAME OF VOTE 81       INAME OF VOTE 91       INAME 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# **INTSIKA YETHU MUNICIPALITY EC 135**



## Municipal manager's quality certificate

I ZAMUXOLO SHASHA, municipal manager of Intsika Yethu Local Municipality, hereby certify that the draft budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the draft budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name : Z'. SHASHA

(Municipal manager of Intsika Yethu Municipality -EC135)

Signature

Date _____30 March 2016______

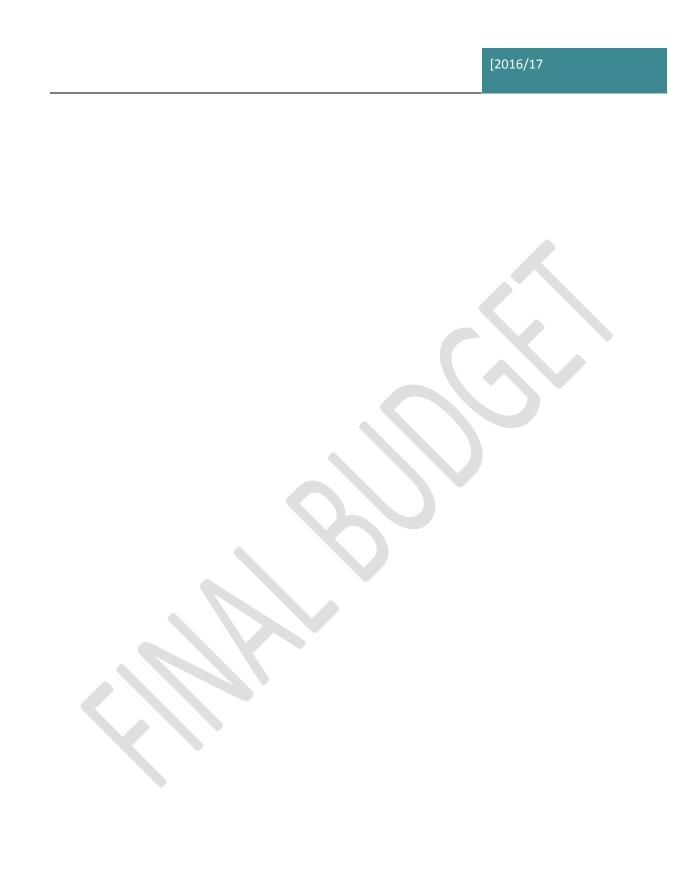














## Municipal Manager's Quality Certification

I....,Municipal Manager of Intsika Yethu Local Municipality hereby certify that the adjustments budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act 56 of 2003 and the regulations made under the Act, and that the adjustment budget and supporting documents are consistent with the Integrated Plan of the municipality.

Signature.....

Mr Z.Shasha Municipal Manager Intsika Yethu Local Municipality Date .....